

**JERMAINE V. FLEMING, Ed.D., ACTING CHIEF STRATEGY & OPERATIONS OFFICER  
OFFICE OF THE CHIEF STRATEGY & OPERATIONS OFFICER**

August 12, 2021

TO: All Principals

FROM: Jermaine V. Fleming, Ed.D.   
Acting Chief Strategy & Operations Officer

VIA: Valerie S. Wanza, Ph.D.  
Chief School Performance & Accountability Officer

SUBJECT: **2021/22 TRANSPORTATION DOUBLE BACK ROUTING**



As a result of the Coronavirus disease 2019, Student Transportation & Fleet Services (STFS) is currently experiencing an extreme hardship in filling our high bus operator vacancies. Due to the high shortage of bus operators, STFS must find alternative strategies of delivering our students safely and timely to their school locations.

One of the strategies STFS will be utilizing for the 2021/22 school year will be “double back” routing. Double back routing will allow STFS to utilize the same bus to transport students for the same school back-to-back in the morning and afternoon runs. For example, one set of students will be dropped off at 6:30 a.m., the bus operator will double back and transport another set of students for a 7 a.m. drop-off (two runs by same bus operator). Double back routing will reduce the number of routes by approximately 10 percent.

Please note:

- All student bus assignment information will be available in Virtual Counselor beginning on August 12, 2021.
- Students must wear masks on the school bus. Please refer to policy 2170 that outlines exceptions to this directive.
- Supervision will be needed for both the earlier drop-off times and later pick-up times for the schools.
- You may experience some delays due to the driver shortage and beginning of school; we ask for your patience.

Transportation greatly appreciates your assistance and cooperation to make this strategy a success!

VSW/JVF/RA:mt  
Attachment

c: Rolando Alvarez, Executive Director, Student Transportation & Fleet Services  
Kay Blake, Director, Student Transportation & Fleet Services  
Veda Hudge, Director, Office of Service Quality  
Directors, School Performance & Accountability  
Managers I & II, Transportation Terminals