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Signatures on file

October 1, 2021

TO: School Board Members

FROM: Jermaine V. Fleming, Ed.D.
Acting Chief Strategy & Operations Officer

VIA: Dr. Vickie L. Cartwright
Interim Superintendent of Schools

SUBJECT: **2021 SINGLE-MEMBER SCHOOL BOARD REDISTRICTING UPDATE**

This memorandum provides an update on the process to review single-member school board districts, in response to the 2020 United States decennial census data. On June 23, 2021, a memorandum was provided to apprise the School Board members that, due to the delay in the delivery of redistricting census data, the timeline to adopt new single-member voting districts would be compressed. For that reason, District staff has recommended retaining a consultant to assist in drafting new districts. Other local government entities, including Broward County, Palm Beach County Public Schools, and Miami-Dade County Public Schools have similarly sought to outsource their decennial redistricting processes in order to meet the December 2021 deadline for district adoption prior to 2022 elections.

On August 17, 2021, the Board approved resolution #22-03 in support of Establishing the 2021 Redistricting Guiding Principles for drawing new single-member districts.

Following the Board's recommendation, staff secured consultants from the Florida International University (FIU). The FIU consultants, Dr. Dario Moreno, Associate Professor in the Department of Politics and International Relations, and Dr. Maria Ilcheva, Assistant Director of Planning & Operations, were selected, due to their responsiveness, the comprehensiveness of their proposal, subject matter specialization, relevant experience, proposed interactive approach, their availability to meet with the Board and the public on an ongoing basis, and proposed cost of completing these tasks by December 2021.

The scope of work to be performed by FIU would include: (1) preparing a preliminary geographical map of the Board's seven single-member voting districts based on community survey data collected between 2010-2020, using the latest Census block and Census tract data and software to permit the drafting of scientifically reliable and legally defensible redistricting plans and associated maps; (2) preparing an updated geographical map of the Board's voting districts following the release of the official 2020 U.S. Census data; (3) presenting any changes between the preliminary geographical maps and updated geographical map to the Board and general public at public workshops and School Board meetings;



2021 Single-Member School Board Redistricting Update

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(4) meeting with the Board members individually to present the Census data, demographics, map configuration, and redistricting principles and discuss potential revisions or changes specific to a Board member's district; (5) preparing a final map (or alternative maps) for the public's comment and the Board's discussion, adoption, and ratification at a scheduled School Board meeting; (6) drafting a resolution for the Board's adoption, identifying the metes and bounds of the ratified final map; and (7) working with the Broward County Supervisor of Elections and Broward County Planning and Zoning Department in developing voting precincts based on the ratified final map and adopted resolution.

The Board will have until the end of December 2021 to draft, present, and adopt new single-member voting districts, which must comport with legal redistricting principles. Moreover, the hiring of outside legal counsel on an hourly basis may be warranted to ensure that these maps comport with current voting laws.

Public input will be solicited through scheduled community meetings (face-to-face/virtual), and an interactive website. The FIU's consultants are available to meet with the Board members individually at any time during the process. Their contact information is below:

Dr. Dario Moreno
Principal Investigator
E-mail: morenad@fiu.edu
darmrn@aol.com

Dr. Maria Ilcheva
Assist. Director of Planning & Operations
E-mail: milcheva@fiu.edu
954-438-8652 (Office)
305-282-1814

In addition to attending community meetings, the public may also provide comments throughout the redistricting process by e-mailing: BCPS_2021redistricting@browardschools.com.

Please bookmark www.browardschools.com/2021redistricting for redistricting news and resources.

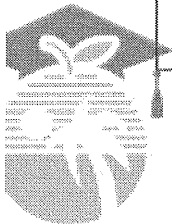
If you need additional information, **please contact Jill L. Young, director, Demographics & Enrollment Planning, at 754-321-2565.**

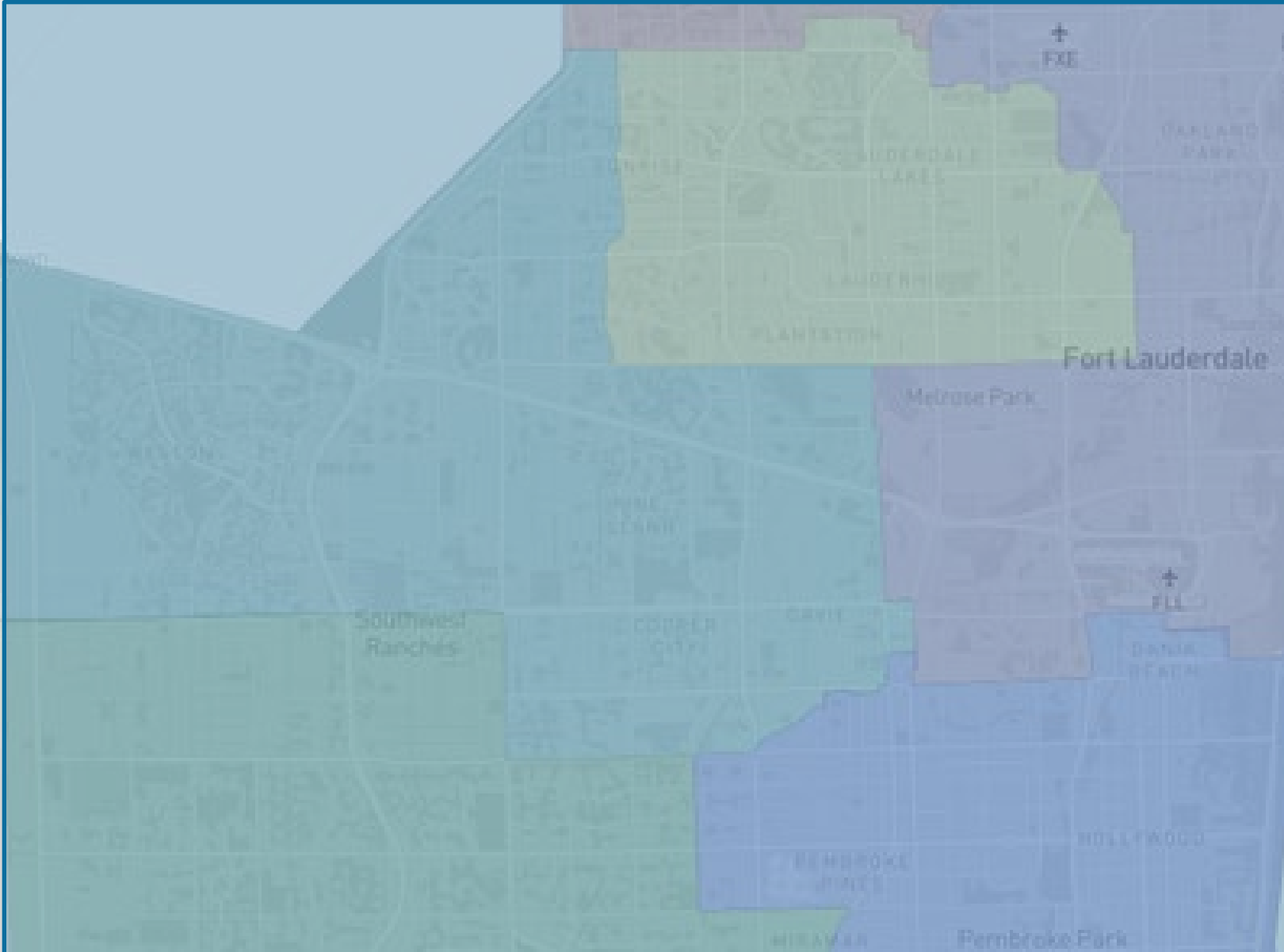
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Attachments

cc: Senior Leadership Team

Timeline

Month	Estimated Completion	Event	Task
Sept. 2021	Sept. 30, 2021	Data Analysis	U.S. Census releases 2020 Census Redistricting Data
Oct. 2021		Public Input	BCPS redistricting website goes live
		Board Member Input	Individual board member meetings for input
		Public Input	<ul style="list-style-type: none"> Central Area - 10 AM Saturday, Oct. 9 in-person at Boyd Anderson High; 2 PM Virtual Teams Live Event South Area – 6-8 PM Thursday, Oct. 14 in-person at McArthur High North Area – 6-8 PM Tuesday, Oct. 19 in-person at Monarch High
	October 20-29, 2021	Board Member Input	Individual board member meetings for input
Nov. 2021	November 1, 2021	Board Member Input	FIU delivers proposed map incorporating input from all stakeholders
	November 3, 2021	Board Member Input	School Board Workshop – Presentation of Draft Map incorporating input from all stakeholders
	November 9, 2021	Board Member Input	FIU presents proposed final map to School Board for review, comment and adoption via resolution





PROPOSAL TO PROVIDE PROFESSIONAL SERVICES FOR

Broward County School Board Redistricting Plans 2021

FIU

Jorge M. Pérez
Metropolitan Center



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I. PROPOSER INFORMATION

The project team is uniquely qualified to provide the proposed services as it brings the expertise of a team of data analysts, redistricting and GIS experts, and communications and outreach professionals. The same team is currently engaged in the drawing the new districts of the Miami-Dade School Board and Broward County's Commission.

The project will be housed at the Jorge Pérez Metropolitan Center, the leading urban "think tank" in South Florida and an applied research unit in the School of International and Public Affairs (SIPA) at Florida International University. The Center is located in Broward County, at the FIU Campus in Miramar: [FIU @175, 1930 SW, 145 Avenue, Miramar, FL 33027](https://www.fiu.edu/175_1930_SW_145_Avenue_Miramar_FL_33027). Since 1997, the Center has provided policy solutions to public, private and non-profit organizations in South Florida, taking into account the unique needs of individual communities. The Center offers customized services and studies while adhering to recognized methodologies for applied research. Our staff combines skills and experience in various areas of research and practice, from economic and community development, housing and business analysis, to population studies, survey research, and public policy development and feasibility analysis.

Spatial analysis and graphic displays are included in all the center's research including GIS-mapping, infographics and videos to illustrate data and information, as well as the importance of the research findings. This provides residents and policymakers with readily transparent data displays to assist in planning and policy considerations. Some of our reports can be accessed online at <https://metropolitan.fiu.edu/research/periodic-publications/recent-reports/>

For a review of some recent infographics on housing, equity, impact of COVID-19 and others, visit our Infographics section: <https://metropolitan.fiu.edu/research/periodic-publications/hot-topics/>

The project team has a demonstrated academic expertise in redistricting and years of experience in the process, including extensive experience and knowledge in community-redistricting outreach efforts, redistricting criteria and analysis, and census products including data collection and analysis at the micro-level, block group and comprehensive technical expertise in different mapping software including ArcGIS. The team's technical and practical knowledge in mapping and data analysis will result in a comprehensive, objective, and unique approach to the redistricting process.

Dr. Dario Moreno, principal investigator for this project, has almost thirty years of experience in redistricting process, elections, and public opinion. Dr. Moreno has helped independent commissions and advocacy organizations, mostly in South Florida, to create fair and lasting maps. Dr. Moreno has also provided technical assistance on public opinion research, redistricting, and voter confidence for the State Florida and local governments including the Florida House of Representatives, the Florida Election Department, the Broward Election Department, and the Florida Senate.

Dr. Dario Moreno holds a Ph.D. from the University of Southern California. He conducts research on Miami politics, Florida politics, and Cuban- American politics. He has published over 50 scholarly articles, book chapters and four books. Dr. Moreno is a nationally recognized expert on Florida and Miami Politics and is often quoted in both the national and local media. He has been a Pew Scholar at the Kennedy School of Government at Harvard University, and a Fulbright Scholar in Costa Rica. He teaches a variety of classes in the Department of Politics and International Relations at FIU, including Miami politics, Cuban politics, Florida politics, election and political parties.

Dr. Maria Ilcheva will serve as Co-Principal Investigator on the Broward County Redistricting Plans. Dr. Ilcheva is the Assistant Director of Planning and Operations of the Jorge M. Pérez Metropolitan Center. She serves as subject matter expert in data analytics and behavioral research. Over the last fifteen years, she has worked on various economic development, social and behavioral projects, which examine quality of life issues through community indicators such as education, transportation, economic opportunity and resilience. Most of the projects she leads include comprehensive data analysis and community engagement. Some of her recent research projects include the 2020 Miami-Dade County Community Needs Assessment, the Economic Impact of the Nonprofit Sector in Miami-Dade County, Make It Miami Manufacturing Report, Small Business, Big Impact, and the Miami-Dade Status of Women reports. Dr. Ilcheva is currently leading two projects on equity in Broward County and [Boynton Beach](#), which include both extensive data analysis and community outreach.

Dr. Ilcheva leads the Census Information Center at the Metropolitan Center, one of 59 such centers established by the U.S. Census Bureau for the dissemination of information and data produced by the Census Bureau to underserved communities.

Dr. Ilcheva is associate research faculty at FIU's Steven J. Green School of International and Public Affairs. She holds a Ph.D. in Politics and International Relations from Florida International University.

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II. PROPOSER EXPERIENCE AND QUALIFICATIONS

Dr. Dario Moreno, Redistricting Effort Principal Investigator, is unquestionably one of the State's most experienced and recognized experts in the field of redistricting. Dr. Moreno has participated and contributed to last three State redistricting efforts, 1992, 2002 and 2012 – the 2012 effort being the most relevant as Amendments V and VI to the Florida Constitution V and VI were implemented. These amendments radically changed State Law regarding redistricting. Professor Moreno was a consultant for the State House of Representatives and was key in developing a plan for the House that was not only adopted by the legislative body but was also accepted by the Courts. Additionally, Dr. Moreno has published more than 50 scholarly pieces on Florida and Miami politics with a focus on the diverse racial, ethnic, and socio-economic dynamics of Florida and Miami-Dade County. Dr. Moreno has also developed a thorough understanding of these local and statewide dynamics through his previous work as a consultant, expert witness, and research investigator.

Dr. Moreno's experience related to redistricting includes:

- Consultant and expert witness in the *DeGrandy v. Wetherall* case that dealt with Congressional and state legislative redistricting; employed by the Republican Party of Florida and Cuban-American Caucus of Florida, 1991-92;
- Expert witness in *Suarez vs. Dade School Board* and *Negron v. City of Miami Beach* where defendants were suing under Section Two of the Voting Right Act to reform school board elections and change at large elections into single member districts; employed by the plaintiffs, 1994-95;
- Consultant and expert witness for the 2001-02 redistricting process; employed by the Florida House of Representatives, 2001-02;
- Co-principal investigator providing expertise and technical assistance for redistricting in the City of Miami, the City of Boynton Beach, and Kissimmee; employed by Florida International University, 2003;
- Principal Investigator, Broward Voter Confidence Poll; employed by Broward County, 2005;
- Co-Principal Investigator, Broward Exit Poll; employed by Broward County, 2006;
- Principal Investigator, Annexation Feasibility Study; employed by the City of Opa-Locka, 2006;
- Consultant and expert witness for the 2012 Congressional and state legislative redistricting; employed by the Florida House of Representatives, 2011-16;
- Co-Principal Investigator, Annexation Feasibility Study; employed by the City of Miami.

Dr. Moreno's relevant experience also includes:

- 1993-1996 as a member of Miami Dade Boundary Commission on the annexation and incorporation of Miami-Dade Municipalities.
- 2002-2011 as a representative of Florida International University on the advisory committee before Miami-Dade County commissioners on nominee for the Miami-Dade County Citizens Transportation Board.

Dr. Moreno is Associate Professor in the Department of Politics & International Relations at Florida International University. He holds a Ph.D. from the University of Southern California. He conducts research on Miami politics, Florida politics, and Cuban-American politics. He has published over 20 scholarly articles, book chapters, and two books. Dr. Moreno is a nationally recognized expert on Florida and Miami politics and is often quoted in both the national and local media. He is a contributing editor to the *Harvard Journal of Hispanic Policy*. He has been a Pew Scholar at the Kennedy School of

Government at Harvard University, and a Fulbright scholar in Costa Rica. He teaches a variety of classes in the Department of Politics & International Relations at FIU, including Miami politics, Cuban politics, Florida politics, and a graduate seminar in urban politics.

Dr. Moreno is teaching a course on Florida Politics (POS 4182) in Spring 2021, which provides analysis of the state and county politics of Florida. Special emphasis is placed on the regionalism inherent to politics in the state. The class session on redistricting is available at the link [Redistricting Lecture](https://fiu.zoom.us/rec/share/DL5EXG673d5nemlLCJNm2DZxwXpmbb2NhLDX_Rus3LwV3ssJ8Q7VdwLrBCAISSsU.KclupqONrukNwvzd). (https://fiu.zoom.us/rec/share/DL5EXG673d5nemlLCJNm2DZxwXpmbb2NhLDX_Rus3LwV3ssJ8Q7VdwLrBCAISSsU.KclupqONrukNwvzd)

Additional information is included in [Appendix A: Project Principals CVs](#)

Dr. Maria Ilcheva has past and ongoing projects in Miami-Dade County, which underscore her thorough understanding of the county and specific communities within it. She is currently leading the research on the 2021 Status of Women report commissioned by the Miami-Dade County Office of the County Auditor. The report details the changing conditions of women over the last decade, with a focus on education, economic development, health and safety. She is currently working with the Miami Foundation and community partners in the implementation of workforce development and small business expansion in the county. She is also co-leading the research and development of [Broward County Equity Action Plan](#), funded by the Urban League of Broward and Hispanic Unity.

Dr. Ilcheva participated in the 2020 Census Count effort through the Miami-Dade Census 2020 Task Force. She led the focus group research in Miami-Dade County, assessing barriers and motivators for specific communities in participating in the census. The [Hard-to-Enumerate Community In Broward](#) project entailed recruitment of participants from various groups, organization of logistics to hold meetings at easily accessible community locations – churches, community centers and other hubs to allow for inclusive participation.

In addition to intense data analytics projects, Dr. Ilcheva’s work frequently entails participatory action research in which community members are engaged in an authentic, informed and coherent way, to make them an integral part of the process of finding solutions that affect their community. Dr. Ilcheva’s approach to community engagement is predicated on the assumption that authentic community engagement is critical for rebuilding trust in institutions and creating appropriate mechanisms and processes for addressing community concerns.

In the Miami-Dade County [Community Needs Assessment \(2020\)](#) developed for the Miami-Dade County Community Action Human Services Department, Dr. Ilcheva led a research team to assess population trends and needs in the County. In addition, the project entailed community engagement through the Community Action Committees and the County’s Community Action Board and focus groups including CAHSD staff and the Head Start Policy Council.

Dr. Maria Ilcheva’s relevant experience includes:

- Miami-Dade Census Task Force, 2020, representing FIU
- The Miami-Dade Women’s Fund, Board Member
- Member of the U.S. Census Bureau’s ACS Data Users Group (DUG) Steering Committee
- Research Advisory Committee member, ALICE report, United Way
- Broward County Complete Count Committee, 2020

Additional information is included in [Appendix A: Project Principals CVs](#)

Lina Duran, Consultant for Data Collection and Analysis, is an expert in the field of data research and micro-level analysis.

- Ms. Duran collected and analyzed for over three years the economic progress data to prepare reports and strategic plans for the Hallandale Beach Community Redevelopment Area.
- Ms. Duran served as Project Manager for Palm Beach County Rental Housing Needs Assessment.
- Ms. Duran performed demographic and economic market research for the Transit Oriented Development project on behalf of the Miami-Dade County Citizens Independent Transportation Trust.
- Ms. Duran served as a Project Manager in housing market research and micro-level data analysis for the 2012 Broward County Affordable Housing Needs Assessment.
- Ms. Duran performed social and economic research for the Miami Foundation Soul of the Community Indicator Project.
- Ms. Duran was hired by Citi Bank to analyze local demographic data to identify and define community impact measures in Miami-Dade County and also developed data to demonstrate community opportunities and measure impact needed to make the case for deeper cross-functional engagement of Citibank's businesses and collaborative institutional investment with Citibank national partners.

III. KEY PERSONNEL AND SUBCONSULTANTS PERFORMING SERVICE

Dr. Dario Moreno, Principal Investigator

Dr. Dario Moreno will be the principal investigator and project manager. He will oversee all aspects of the academic and technical research and production of maps as well as the community outreach efforts and all the corresponding reporting, conclusions and recommendations for the project.

Dr. Dario Moreno, has extensive experience and is a State recognized expert in the Redistricting field:

- Dr. Moreno has participated and contributed to last three State redistricting efforts, 1992, 2002 and 2012 – the 2012 effort being the most relevant as Amendments V and VI to the Florida Constitution V and VI were implemented. These amendments radically changed State Law regarding redistricting. Professor Moreno was a consultant for the State House of Representatives and was key in developing a plan for the House that was not only adopted by the legislative body but was also accepted by the Courts.
- In 1991-2 Dr. Moreno. was hired by the Republican Party of Florida and the Cuban American Caucus of the Florida Legislature as a consultant and expert witness in the DeGrandy v. Wetherall case that dealt with Congressional and state legislative redistricting.
- Dr. Moreno was also hired by plaintiffs as an expert witness in Suarez vs. Dade School Board (1994) and Negron v. City of Miami Beach (1995), where defendants were suing under Section Two of the Voting Rights Act to reform school board elections and change at-large elections into single member districts.
- In 2001-2 the Florida House of Representative hired Dr. Moreno as a consultant and expert witness for the 2001-2 redistricting process.
- Dr. Moreno. was the co-principal investigator on a Florida International University contract to provide expertise and technical assistance for redistricting in the City of Miami (2003), the City of Boynton Beach, and Kissimmee.
- In 2011-6 Dr. Moreno. was hired by the Florida House of Representatives as a consultant and expert witness for the 2012 Congressional and state legislative redistricting.
- In addition, Dr. Moreno is an expert in Census data and led the Metropolitan Center in 2002 in obtaining the prestigious Census Information Center (CIS) certification by the US Census Bureau, which allows early access to release data and data with restricted use.

Functions: Project Lead, Data Analytics, Voting Analysis

Dr. Maria Ilcheva, Co-Principal Investigator

Dr. Maria Ilcheva will be the Co-Principal Investigator and manage the outreach efforts. She will also collaborate with staff and consultants on data analytics. She will also serve as the team liaison with the School Board.

Dr. Maria Ilcheva is subject matter expert on research methodology and data analytics. Over the past fifteen years at the FIU Metropolitan Center, she has led over 100 research projects focused on various South Florida issues, including demographic research and analysis, housing and community development, transportation, social justice issues and others. Some of her recent work in Broward County includes the Broward Status of Women report (completion in March 2021), the Impact of Habitat Homeownership Study for Habitat Broward, the Hard-to-Enumerate Focus Groups in Broward County, the Broward Housing Needs Assessment, and the Broward Nexus/Linkage Fee Study. Dr.

Ilcheva is also co-leading the research on the Broward Equity Initiative funded by the Urban League of Broward County and Hispanic Unity (commenced in February 2021). Most of Dr. Ilcheva's projects involve public outreach and engagement, with community leaders, public officials and various target populations.

Functions: GIS, Data Analytics, Community Outreach

Lina Duran, Senior Assistant to the Principal Investigator. Consultant for Data collection and Analysis Lina graduated Magna Cum Laude from Florida International University and later from New York University in Urban Planning. Lina is an expert in data collection, advanced analysis at the micro level, and economic development. Lina Served as Project Manager for Palm Beach County Rental Housing Needs Assessment. She performed demographic and economic market research for planned Transit Oriented Development on behalf of the Miami-Dade County Citizens Independent Transportation Trust. Lina also served as a Project Manager in housing market research and analysis for the Broward County Affordable Housing Needs Assessment and performed social and economic research on the Miami Foundation Soul of the Community Indicator Project. Lina also has work with Citibank analyzing local demographic data to identify and define community impact measures in Miami-Dade County. There she helped develop data to demonstrate community opportunities and measure impact needed to make the case for deeper cross-functional engagement of Citibank's businesses and collaborative institutional investment with national partners

Functions: Data Analytics, Community Outreach

Patrick J. Villalonga, Senior Assistant to the Principal Investigator, Voting Analysis

Mr. Villalonga is a 3rd year PhD student in Political Science at Florida International University. Mr. Villalonga has a strong background in quantitative research, particularly statistical and geographic analysis using statistical software such as SPSS, STATA, and ArcGIS, as demonstrated in his previous research. Mr. Villalonga relies heavily on ArcGIS in his research. Recently he has used ArcGIS to map the distribution personality traits and neighborhood walkability to determine how they influence political participation. Preliminary multivariate analysis of Miami, for example, shows that more walkable precincts tend to have higher rates of participation in national and local level electoral contests independent of income, race, gender, education, and age. Another paper looks at the geographic distribution of personality traits and its effect on community involvement. This project utilizes complex statistical methods such as multilevel modeling. Mr. Villalonga is an expert in ArcGIS. Mr. Villalonga contributed two chapters to the book entitled A Divided Union: Structural Challenges to Bipartisanship in America. In one chapter he analyzes the consequences of different primary election systems on political polarization. However, his greatest contribution to the volume was an analysis of political segregation and its effects on political polarization.

Patrick J. Villalonga will assist the principal investigator with voting behavior analysis using regression analysis at the precinct; district and county level to accurately reflect the results of the evaluation methodology.

Lina Duran will assist the principal investigator with the evaluation methodology. This includes the collection and analysis of strategic data variables and their interrelation at the micro level related to demographics, income and spending, housing, lending, quality of life, economic status, educational attainment, and health in order to determine communities of interest.

Functions: Voting Analysis, Data Analytics

IV. PROPOSED APPROACH

1. Project Plan

The tasks outlined below describe the required steps for the completion of the redistricting plans by the December 2021 deadline set by the Broward County School Board.

- 1) **Comprehensive Demographic Analysis:** The team will conduct a 10-year demographic analysis to describe population changes in each district since the last decennial redistricting effort. The analysis will be conducted at the block group level, using annual estimates from the American Community Survey of the U.S. Census Bureau to understand community dynamics.

The analysis will provide insight into which districts are currently malapportioned and what boundaries need to be adjusted based on population growth and the shifting of population between districts. In addition to basic demographics covering population characteristics such as counts, ethnic and racial distribution, age, household composition etc., the analysis will also inform the delineation of communities of interest by examining current community conditions and trends in the areas of education, economic development, housing, and health among others.

- 2) **Voting Behavior Analysis:** This task involves the analysis of Broward County's voting behavior in every countywide election between 2012 and 2020 to test for ethnic and racial voting polarization and other relevant voting patterns. The team will utilize a double step approach: first a regression analysis and then a homogenous precinct analysis. The regression analysis allows for the examination of voting patterns by race/ethnicity even when there are no homogeneous precincts. The homogeneous precinct analysis will compare voting patterns in "homogeneous precincts" – precincts that are 90% or more single race/ethnicity, and this analysis will determine voter polarization.
- 3) **Community of Interest Aggregation:** The analysis in Tasks 1 and 2 will lead to the delineation of communities of interest across Broward County, with a special attention to how these communities of interest are currently represented through the existing district structure.
- 4) **Census Redistricting Data Analysis:** The research team will compare the official census data with the analytics in Tasks 1, 2 and 3, to determine if changes need to be made in the conclusions drawn from these tasks related to current community characteristics. In this task, the consultant will apply redistricting criteria, as prescribed by law and common practice, including compactness, contiguity, communities of interest, competitiveness, prohibition on favoring or disfavoring an incumbent or candidate etc. Maps will be tested for compactness, proportionality, competitiveness and other accepted map quality standards. The methodology outlined above will ensure a smooth process of adoption of the maps by the School Board.
- 5) **Draft Redistricting Plans:** The consultant will develop redistricting maps based on the demographic, voting and socio-economic analysis, considering natural and man-made barriers, such as canals and highways, municipal and natural boundaries such as bays, rivers, inlets and national parks. The maps and supporting analysis will be presented to the Broward County School Board and to the residents of Broward County at public meetings and workshops. The proposed maps will be adjusted based on feedback from Broward County School Board members, residents, and other stakeholders.
- 6) **Final Redistricting Plan:** Present final map to Broward County School Board for final comments and adoption.

2. Redistricting Updates and Outreach Plan

- 1) **Interactive Mapping Software:** The project team, in collaboration with Broward County School District will solicit input by offering DRA2020, an interactive Web Geographic Information Systems technology for drafting redistricting maps. This web application ensures transparency of the redistricting process by allowing everyone to create, view and analyze redistricting plans. DRA 2020 includes demographic data from the 2020 Census and election data for recent federal and state elections.
- 2) **School Board Member Engagement:** School Board members will receive periodic updates from the project team on the progress in describing community change, community of interest delineations and mapping. The project team will provide these updates electronically, as well as in person, to individual board members, at board workshops and public meetings, as needed.
- 3) **Public Engagement:** The project team will collaborate with the Broward County School Board in the public outreach process by providing information that can be used for the development of the School Board’s redistricting website, communications to residents and community leaders and other outreach efforts.

3. Project Schedule

Task	Month			
	Sept.	Oct.	Nov.	Dec.
Demographic Analysis of School Board Districts				
Voting Behavior Analysis				
Community of Interest Aggregation				
Census Redistricting Data Analysis				
Redistricting Draft Plans Development and Revisions				
Final Redistricting Plans				
Redistricting Updates and Outreach				

4. Fees

\$120,400

Appendix A: Project Principals CVs

Dario Moreno, Ph .

Florida International University

Education

- Ph.D. University of Southern California, School of International Relations, 1987.
Dissertation: "The Role of Foreign Policy Beliefs Systems in United States Central American Policy."
- M.A. University of Southern California, School of International Relations, 1982.
- A.B. University of Southern California, School of International Relations and Journalism, 1980.

Academic Positions

Associate Professor, Political Science, Florida International University, 1992-Present
Director, Metropolitan Center, Florida International University, 2002-2010. Director of Graduate Programs, Florida International University, 1994-1997

Assistant Professor, Political Science, Florida International University, 1987-1992.

Visiting Professor, Universidad Nacional de Heredia, Costa Rica, 1990

Visiting Professor, School of International Relations, University of Southern California, Los Angeles, California, summer, 1990.

Visiting Professor, Department of Political Science, International Institute, Madrid, Spain, 1987.

Visiting Scholar, Hoover Institute of War, Peace and Revolution, Stanford University, Palo Alto, California, summer 1982.

Contracts and Grants

Co-Principal Investigator, Survey of Citizens, Miami Beach, \$15,500.

Principal Investigator, 311- Government Call Center, Miami-Dade County, \$84,815, 2007-2010

Principal Investigator, CDQA, Countywide Secret Shops, Miami-Dade County, \$242,903, 2007-2009

Principal Investigator, Transportation Impact Study: City of Sweetwater, Florida Department of Transportation, \$120,000

Principal Investigator, Earned Income Credit Outreach Program, City of Miami, \$793,000, 2003-Ongoing
Principal Investigator, Hialeah Economic Outlook, City of Hialeah, \$35,000, 2007-2008

Co-Principal Investigator, Miami-Dade Voter Confidence Poll, Miami-Dade County, \$35,000, 2006
Co-Principal Investigator, Broward Exit Poll, Broward County, \$30,000, 2006

Principal Investigator, Broward Voter Confidence Poll, Broward County, \$25,000, 2005
Principal Investigator, Annexation Feasibility Study, City of Opa-Locka, \$25,000, 2006
Co-Principal Investigator, Miami-Redistricting, City of Miami, \$40,000, 2003.

Principal Investigator, EITC Poll, Human Service Coalition, \$10,000, 2002.

Research Team member, Miami Annexation, City of Miami, \$49,500, 2002.

Co-Principal Investigator, Target Industry Studies, City of Miami, \$59,500, 2003.

Co-Principal Investigator, Miami Annexation II, City of Miami, \$25,000 2003.

Co-Principal Investigator, Homeless II, City of Miami, \$35,000.

Principal Investigator, Key Biscayne Visioning Project, Village of Key Biscayne, \$15,000.

Principal Investigator, Earned Income Credit Outreach Program, City of Miami, \$205,000, 2004

Professional Activities

Expert Witness, *Romo v. Detzner* 2012-2018

Editor-in-Chief, *Florida Political Chronicle* 2008-2011.

Member, Miami-Dade County Community Affordable Housing Strategies Alliance (CAHSA) Redistricting Consultant, Florida House of Representative

Editorial Board, *Florida Chronicle*

Editorial Board, *American Political Review* Redistricting Consultant, City of Miami, 2003. Expert Witness, *Martinez v. Bush*

Redistricting Consultant, Florida House of Representative, February 2002-December 2002. Contributing Editor, *Harvard Journal of Hispanic Policy*.

Survey Research Consultant, Campaign Data, 1996-present. Vice Chairman, One Nation Inc. 1996-1998, 1999-2001.

Chairman, One Nation Inc. 1998-1999.

Section Chair, Race and Ethnicity, Southern Political Science Association, 1999. Member, Boundaries Commission, Miami-Dade County, 1995-1999.

Member, Mayor's Blue Ribbon Panel on Charter Reform, City of Miami, 1997.

Expert Witness, Election Reform Committee, Florida House of Representative, February 1997. Section Chair, Foreign Policy Section, American Political Science Association, 1996.

Acting Director, One Nation Inc., 1995. Expert Witness, *Diaz v. City of Miami Beach*

Expert Witness, *Suarez v. Miami Dade School Board*

Member, Ralph Bunche Award Committee on Ethnicity and Pluralism, American Political Science Association, 1993.

Expert Witness, *DeGrandy v. Wetherall*

Contributing Editor, *Hemisphere*, 1988-1991.

Publications

Books:

A Divided Union: Structural Challenges to Bipartisanship in America, co-edited Eduardo Gamarra, Patrick Murphy, David Jolly (New York: Routledge, 2020)

Florida Politics: Ten Media Markets, One Powerful State, co-edited Kevin Hill, Susan McManus (Tallahassee: Florida Institute of Government, 2004).

The Struggle for Peace in Central America: The Arias Plan (Gainesville: University Press of Florida, 1994)

U.S. Policy in Central America: The Endless Debate (Gainesville: University Press of Florida, 1990)

Articles and Book Chapters:

"The Geography of Polarization" (with Patrick J. Villalonga) in *A Divided Union: Structural Challenges to Bipartisanship in America*.

"The Structure of Primaries" (With Steve Vancore, Glenn Burhans, Anthony Kusich, Patrick Villalonga) in *A Divided Union: Structural Challenges to Bipartisanship in America*.

"Carlos Gimenez Conservative Reforms in Miami Dade County, (With Maria Ilcheva) In Marion Orr and Domingo Morel (eds) *Latino Mayors: Political Change in the Postindustrial City*, Philadelphia: Temple University Press, 2018.

- "Cuban American Partisanship: A Secular realignment?" (With James Watts) In Kyle L. Kreider and Thomas J. Baldino (eds) *Minority Voting in the United States*, Vol 1: 254-269. Santa Barbara: Praeger, 2016
- "The Obama Doctrine in Cuba" (With Maria Ilcheva) in Hanna S. Kassab and Jonathan Rosen (eds) *The Obama Doctrine in the Americans* Lanham MD: Lexington Books, 2016.
- "Miami." In *Oxford Bibliographies in Latino Studies*. Ed. Ilan Stavans. New York: Oxford University Press, 2014. Refereed Ch 4: Latino in Florida Politics (with Maria Ilcheva) in Edwin Benton 5 edition of *Government and Politics in Florida* 2014
- "The Miami Renaissance" in *The Roots of Latino Interurban Agency*" Rodolfo Rosales and Sharon Navarro (eds) (Dallas: North Texas Press, 2013)
- "Cuban-Americans." In *Oxford Bibliographies in Latino Studies*. Ed. Ilan Stavans. New York: Oxford University Press, 2013.
- "Fool Me Once: Voter Confidence in Florida" (with Maria Ilcheva and Vanessa Brito) *Florida Political Chronicle* V19, Winter 2008-2009.
- "Cuban Political Power: Challenge and Consequences" *Cuban Affairs Quarterly* Vol. 2, No. 1 (October 2006). (Electronic Journal)
- "Hispanic Vote in Florida: 2004 Election" (with J.C. Flores and Maria Ilcheva) In De la Garza, Rodolfo O., Louis DeSipio, and David L. Leal (eds.). *Beyond the Barrio: Latinos in the 2004 Elections*. South Bend, IN: University of Notre Dame Press, forthcoming 2009.
- "Politics and the Challenge of Ethnicity" (with Kevin Hill) In J. Edwin Benton (ed.) *Government and Politics in Florida, (3rd ed.)* Gainesville: Florida: University Press of Florida, forthcoming 2007.
- "Cuban American Political Power: Challenges and Consequences," *Cuban Affairs*, Vol. 1, Issue 4 (October 2006).
- "Exiles Power: Cubans in the U.S. Political System" in Ernesto Verdeja, Jorge Romero, and David Plotke (eds.) *Cuba and the Valrela Initiative from Dissent to Democratization*, (New York: New School for Social Research, 2004)
- "Simulating Globalization," *International Studies Perspectives*, Vol: 5 (August 2004)
- "Florida Hispanic Voters: Regional Concentration, National Origin Diversity, and Partisanship" in *Florida's Politics: Ten Media Market, One powerful State* in Hill, MacManus, and Moreno (eds.) (Tallahassee: Florida Institute of Government) 2004
- "South Florida" (with Kevin Hill) in *Florida's Politics: Ten Media Market, One powerful State* in Hill, MacManus, and Moreno (eds.) (Tallahassee: Florida Institute of Government) 2004
- "Battleground Florida," Co-authored with Kevin A. Hill. In Rudy de la Garza and Louis DeSipio (eds.) *Muted Voices: Latinos and the 2000 Elections*, Boulder, Colorado: Westview Press, 2003.
- "Power without a Program: Hispanic Incorporation in Miami," Co-authored with Christopher L. Warren in Ruphus Browning, Dale A. Marshall, and David H. Tabbs (eds.) *Racial Politics in American City* (third edition) Boston: Massachusetts: Longman, 2003.
- "A Community or a Crowd: Racial, Ethnic, and Regional Bloc Voting: The Florida House of Representative 1989-98." Co-authored with Kevin A. Hill in *Politics and Policy*, March 2002.
- "Racial and Partisan Voting in a Tri-Ethnic City: The 1996 Dade County, Florida Mayoral Race." Co-authored with Kevin A. Hill and Lourdes Cue in *Journal of Urban Affairs*, Winter 2001.
- "Second Generation Cubans." Coauthored with Kevin A. Hill in Susan McManus (ed.) *Florida Redistricting*, Tallahassee FL: Institute of Government, 2001.
- "Language as a Variable: English, Spanish, Ethnicity and Political Opinion Polling in South Florida." Coauthored with Kevin A. Hill, *Journal of Hispanic Behavioral Science*, May 2001.

"Teaching, Using Role Playing Simulation: Bureaucratic Bargaining Revisited. Coauthored with Heidi H. Hobbs in John Bohrer (ed.) *New Techniques for Teaching Political Science*, New York: Random House, 1999.

"The Limits of Sovereignty in a Bifurcated World," In Heidi H. Hobbs (eds.) *Pondering post-Internationalism*, Albany, New York: State University of New York Press, 1999.

"Cuban-Americans in the 1996 Election." Coauthored with Christopher Warren in Rudy Garcia and Luis DeSipio (eds.) *Awash in the Mainstream: Latinos in the 1996 Election*, Boulder, Colorado: Westview Press, 1998.

"Florida Politics and the Challenge of Ethnicity," Coauthored with Christopher Warren and John Stack in Robert Huckshorn (ed.) *Government and Politics in Florida* (second edition) Gainesville: Florida: University Press of Florida, 1998.

"Cuban-American Political Empowerment." In Chris Garcia (ed.) *Latinos and the United States Political System*, Notre Dame, Indiana: University of Notre Dame Press, 1997.

"Second Generation Cubans." Coauthored with Kevin A. Hill, *Hispanic Journal of Behavioral Science*, May 1996.

"Cuban-Americans in Miami Politics: Understanding the Cuban Model." In Wilbur Rich (ed.) *The Politics of Minority Coalitions: Race, Ethnicity, and Shared Uncertainties*, Westport Connecticut: Greenwood Press, 1996.

"Nicaragua," In James Malloy and Eduardo Gamarra (eds.) *Latin American and the Caribbean Contemporary Record*, New York: Holmes & Meier, 1996.

"The Endless Debate Revisited: U.S. Policy in Central America." Coauthored with Dario Perez in David Dent (ed.) *Handbook of U.S. Latin American Policy*, Westport Connecticut: Greenwood Press, 1995.

"Respectable Intervention: The United States and Central American Elections." In John Both and Mitchell Seligson (eds.) *Elections and Democracy in Central America*, Chapel Hill, North Carolina: University of North Carolina Press, 1995.

"The Conservative Enclave Revisited: Cuban-Americans in the 1992 Election. Coauthored with Christopher Warren in Rudy de la Garza and Luis DeSipio (eds.) *Ethnic Ironies: Latino Politics in the 1992 Election*, Boulder, Colorado: Westview Press, 1995.

"The Cuban Community in the 1992 Presidential Election." *Harvard Journal of Hispanic Policy*, 1992-1993.

"Ethnicity & Partisanship: The Case of the 18th Congressional District in Miami," Coauthored with Nicol Rae in Guillermo Gerner *Miami Today*, Miami, Florida, Florida International University Press, 1992.

"The Conservative Enclave: Cubans in Florida," Coauthored with Christopher Warren in Rudolfo de la Garza, *From Rhetoric to Reality: Latino Politics in the 1988 Election*, Boulder, Colorado: Westview Press, 1992.

"Peace and the Nicaraguan Revolution." *Current History*, September 1988.

Reviews:

Review of Lisa Brock's, *Between Race and Empire: African Americans and Cubans before the Revolution*, in Cuban Studies.

Review of Jeremy M. Brown's, *Explaining the Reagan Years in Central America: A World System Perspective*, in *Hispanic American Historical Review*, 1992.

Review of Thomas Carother's, *In the Name of Democracy: U.S. Policy Toward Latin American in the Reagan Years*, in *Hispanic-American Historical Review*, 1992.

Review of Coleman & Herring, *Central American Politics*, in *Hispanic-American Historical Review*, 1991.

"Thunder on the Left: Radical Critics of U.S. Central American Policy," in *Latin American Research Review*, Summer, 1991.

Review of Perez-Brignoli's *History of Central America* in *Hispanic-American Historical Review*,

November 1991.

"Review Essay on the *Closest of Enemies and the Imperial State and Revolution* in *Journal of Inter-American Studies and World Affairs*, Spring 1988.

Newspapers, Magazines and Encyclopedia Articles

Editorial in Miami Herald: "Rick Scott Support among Hispanics at Risk," April 3, 2014.

Viewpoint on Reforming Miami Politics, *Miami Herald*, March 8, 1998.

Opinion article on Corruption in Miami, *Fort Lauderdale Sun Sentinel*, March 1, 1998.

"Calling the Shots: Cuban-American Politics drives Presidential Foreign Policy." *Hemisphere*, Summer 1994.

"Cuban-Americans," *Latino Encyclopedia*, Los Angeles, California: Salem Press, 1996.

"Reapportionment and Gerrymandering in the Latino Community," *Latino Encyclopedia*, Los Angeles, California: Salem Press, 1996.

"Experts Lose at the Ballot Box," *Orlando Sentinel*, March 4, 1990.

"Building Democracy in Nicaragua," *Tampa Tribune*, November 26, 1989.

"A Cuban Homecoming." *Cuban Heritage Magazine*, Fall 1987.

Papers & Presentations

Academic Papers:

"Conservative Reformer: The Election of Carlos Gimenez in Miami-Dade" conference at Brown University, November 2013.

"Realignment of the Cuban American Vote (with James Wyatt)" conference at Florida International University, October 2013.

"Between Service and Research: The Role of Urban Centers," Annual Meeting of the Coalition of Urban and Metropolitan University, October 22, 2006, Coral Gables, FL

"Hurricanes and Politics: Managing Disasters and the Ballot Box." (with Maria Ilcheva) Annual Meeting of the Western Political Science Association, March 9, 2007. Las Vegas, NV.

"Manny Diaz and the Miami Renaissance" (with J.C. Flores and Jessica Lavariega Monforti) given at the Western Political Science Association Meeting, Albuquerque, New Mexico

"2005 Hurricane Season Lessons Learned from Katrina, Rita, and Wilma," Inter-Department Hurricane Conference, Mobile, Alabama

"Precinct Assessability in Miami-Dade County," Western Political Science Association, Oakland, CA, March 16-19.

"The Limits of Ethnic Voting: the 2001 Coral Gables and Weston, Florida Municipal Election." Coauthored with Kevin A. Hill, Florida Political Science Association, Sarasota, Florida, March 2002.

"Miami as a Global City." Southern Meeting of the International Studies Association, Bringham, Alabama, October 2000.

"Incorporation as a form of Political Reform: The Case of Miami Dade." Florida Political Science Association, Miami, Florida, April 2000.

"A Community or a Crowd: Racial, Ethnic, and Regional Bloc Voting: The Florida House of Representatives 1989-1998." Co-authored with Kevin A. Hill, Southern Political Science Association, Savanna, Georgia, November 1999.

"Language and Survey Research lessons from Miami-Dade County, Florida." Coauthored with Kevin A. Hill, Southern Political Science Association, Savanna Georgia, November 1999.

"Cuban-American Politics Post-Mas Canosa." Latin American Studies Association, Chicago, Illinois, September 1998.

"Racial and Partisan Voting in a Tri-Ethnic City: The 1996 Dade County, Florida Mayoral Race." Coauthored with Kevin A. Hill and Lourdes Cue, Midwest Political Science Association, Chicago, Illinois, April 1997.

"The Role of Florida in United States Immigration Policy." Western Political Science Association, San Francisco, California, March 1996.

"Second Generation Cubans." Coauthored with Kevin A. Hill American Political Science Association, Chicago, Illinois, September 1995.

"District Elections and Majority Empowerment: The Evidence for Miami-Dade County." Coauthored with Nicol Rae, Western Political Science Association, March 1994.

Cuban-Americans and Clinton's Foreign Policy." Caribbean Studies Association, Ocho Rios, Jamaica, May 1993.

"Cuban-American and U.S. Cuban Policy." International Studies Association, Acapulco, Mexico, April 1993.

"Redistricting in Florida." Western Political Science Association, Pasadena, California, March 1993.

"Florida's Latinos in the 1992 Election." Western Political Science Association, Pasadena, California, March 1993.

"The Role of External Actors in Central American Democracy and Elections," Latin American Studies Association, Los Angeles, California, September 1992.

"Reasserting the Hegemonic Presumption." Latin American Studies Association, Washington, D.C. April 1991.

"The Nicaraguan Right." Southeastern Council on Latin American Studies, Jacksonville, Florida, March 1990.

"Cuban-American Political Empowerment," Inter-University Program for Latino Research National Conference: Latino Research Perspectives in the 1990s, Pomona, California, May 1990.

"Bush and the Sandinista." Southeastern Council on Latin American Studies, Tampa, Florida, March 1990.

"Recruitment of Latinos in Graduate School." American Political Science Association, Atlanta, Georgia, September 1989.

"The Sandinista and their Enemies." Southeastern Council on Latin American Studies, Myrtle Beach, South Carolina, April 1989.

"U.S.-Nicaraguan Relations after Reagan." International Studies Association, London, England, March 1989.

"The U.S. and the Arias Peace Plan" The Prospect for Peace in Central America." Florida Political Science Association, Ft. Lauderdale, Florida, April 1988.

"Democracy and the Restructuring of Spanish Foreign Policy." International Studies Association, St. Louis, Missouri, March 1988.

"El papel de los Factores Internos y la Política Internacional de los Estados Unidos." Coauthored with Mark Rosenberg, Venezuelan Association of Caribbean States, Caracas, Venezuela, March 1988.

"The United States and the Caribbean." Coauthored with Mark Rosenberg, Venezuelan Association of Caribbean States, Caracas, Venezuela, March 1988.

"The Collapse of Containment and U.S. Central America Policy." American Political Science Association, Chicago, Illinois, September 1987.

"U.S. Security Policy in Central America." International Studies Association, Washington, D.C., March 1985.

"Presidential Decision-Making." Coauthored with Heidi Hobbs, International Studies Association, Atlanta, Georgia, March 1984.

"American Foreign Policy the Limits of Consensus." Coauthored with Heidi Hobbs, International Studies Association, Mexico City, Mexico, 1983.

"Measures and Trends in U.S. and Soviet Strategic Force Effectiveness." Coauthored with Pepino DeBiaso, International Studies Association, Mexico City, Mexico, 1983.

Invited Presentations

"Election Reform and 2002 vote." National Association of Hispanic Public Administration, Miami, Florida, April 2002.

"Dealing with Immigration: The Case of Florida." National Association of Latino Elected and Appointed Officials, San Jose, California, June 2001.

"Diversity in Florida." International Rotary Club, Miami, Florida, December 2000.

Roundtable on Florida Politics, Florida Political Science Association, Miami, Florida, March 2000.

"The Hispanic Vote in Florida." National Immigration Forum, Washington, D.C., March 2000.

"The One Florida Initiative." National Association of Hispanic Public Administration, Miami, Florida, February 2000.

"Naturalization in Miami." National Association of Latino Elected and Appointed Officials, Philadelphia, Pennsylvania, July 1999.

"Fighting Corruption in Miami-Dade County," National Association of Hispanic Public Administration. Coral Gables, Florida, January 1999.

"The politics of Immigration in Florida." Leadership Miami, Miami, Florida, May 1999.

"Cuban-Americans in the 1998 Election." National Immigration Forum, Washington, D.C. November 1998.

"Racially Polarized Voting in Dade County." National Community Relations Conference, Miami, Florida, February 1997.

"Cuban-American and the New Immigration Law." National Immigration Forum and Carnegie Endowment for International Peace, Washington, D.C. December 1996.

"Cuban-Americans and the 1996 Election." Hispanic National Bar Association, Miami Beach, Florida, September 1996.

"Cuban-Americans and other non-traditional actors in the U.S. Foreign Policy." Stimson Institute and Overseas Development Council, Austin, Texas, May 1996.

Participants in Roundtable on "Shaping American Foreign Relations: The Critical Role of the Southeast." Stanley Foundation, Seabrook Island, South Carolina, April 1996.

Participant in Roundtable on "United States and Cuba: Where we go from here?" Stanley Foundation, Airlie Center, Virginia, October 1995.

"Citizenship and Political Mobilization: The Case of Dade County." National Association of Latino Elected Officials, Austin, Texas, May 1995.

"The Immigration Crisis in South Florida." Donor Group, Miami, June 1995.

"The Cuban-American Community and Clinton's Cuban Policy." Institute of Latin American Studies, Moscow, Russia, October 1993.

"*The DeGrandy v. Wetherall* impact on the Voting Rights Act. University of Miami School of Law, April 1993.

"Cuban-Americans and the Clinton Campaign." John F. Kennedy School of Government, Harvard University, March 1993.

"Bush's Central American Policy." Association of Diplomats Accredited to Honduras, Tegucigalpa, Honduras, April 1990.

"Cuba and Panama," Miami Press Club, Miami, Florida, January 1990.

"United States Policy Towards Central America Under Reagan." Universidad de San Carlos, Guatemala City, Guatemala, October 1987.

Awards and Honors

Teaching Incentive Program, State University System of Florida, 1999. Teaching Incentive Program, State

University System of Florida, 1995.

Pew Faculty Fellowship in International Politics, Harvard University, 1992.

Distinguished Leadership Award, International/Global Education Program, Miami-Dade County Public Schools, 1992.

Excellence in Teaching Award, Florida International University, 1991. Fulbright Fellowship, Costa Rica, 1990.

DRAFT

MARIA D. ILCHEVA, Ph. D.

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EDUCATION:

Ph.D.	Political Science Department Florida International University, April 2009
M.A.	Political Science Department Florida International University, April 2002
B. A.	American University in Bulgaria Blagoevgrad, Bulgaria, May 2000

PROFESSIONAL EXPERIENCE:

November 2018 – present	Assistant Director and Research Professor Jorge Pérez Metropolitan Center, Florida International University
November 2009 – November 2018	Senior Researcher/Assistant Scholar Metropolitan Center, Florida International University
August 2004-present	Adjunct Instructor, Departments of Political Science and International Relations, and Public Administration, FIU

JOB DESCRIPTION AND RESPONSIBILITIES:

Dr. Ilcheva has experience and responsibility in a number of areas critical to the Metropolitan Center's operations, including project management, research, administration, training, outreach material design and dissemination, and others. Some of her duties include:

- Serves as Principal Investigator and/or Project Manager on contracts and grants funded by governmental, nonprofit and for-profit organizations, with both research and administrative responsibilities for developing timelines, budgets, resource allocation and staff commitment
- Ensures adherence to university policies and procedures, as well as funding requirements, including budget monitoring, human subject research procedure compliance, time management, performance reporting etc.
- Develops and applies advanced research methodologies for demographic, economic, statistical and GIS analysis.
- Prepares and disseminates research reports, presentations and findings to stakeholders, including senior decision-makers, elected officials, community leaders, and professional audiences.
- Mentors and supervises undergraduate and graduate students, and junior staff in research projects.
- Develops and delivers face-to-face and online instruction materials in research methods, political and institutional analysis, and public policy. Various courses offered by the FIU Political Science and International Relations Department in World Politics, Russian Politics, European Politics and Comparative Politics; Additional courses taught from the curriculum of the Department of Public Administration include the capstone course for students in their last semester of study and Applied Research Methods class. Teaching a graduate class on Research Methods and Tools in the Master's in Arts in Global Affairs program.
- Collaborates with Director and senior FIU leaders in preparing the Center's self-assessment reports for university administrators and Board of Governors

TEACHING EXPERIENCE: Graduate classes in Research Methods taught in the Master's in Arts in Global Affairs program. Various courses offered by the FIU Political Science and International Relations Department in World Politics, Russian Politics, European Politics and Comparative Politics; Additional

courses taught from the curriculum of the Department of Public Administration include the capstone course for students in their last semester of study and **Applied Research Methods** class.

OTHER AREAS OF EXPERTISE: Learning Management Systems (Blackboard, Moodle and Canvas), Statistical analysis software (SPSS, STATA and R), Presentation and Visualization (Tableau, Piktochart, PowerPoint, Prezi), Graphic design (Adobe and Corel), Project management (Microsoft Project, Smartsheet, Teamwork Projects).

SELECTED RESEARCH PROJECTS (serving as principal investigator, last two years), funder, and duration:

Impact of Habitat for Humanity Homeownership, funded by Rogers Family Foundation (2020-ongoing):

The research entails detailed analytics of the neighborhoods in which Habitat homes are located in Broward County, including demographics, economic and housing data, property appraiser analysis etc. Additionally, the research entails the administration of a survey with homeowners measuring any changes related to education, income, health and other household characteristics as a result of homeownership.

Broward Equity Action Plan, funded by Urban League of Broward and Hispanic Unity (2021 – ongoing):

The Jorge M. Pérez Metropolitan Center is developing assessments on the “State of Black and Latinx Broward.” The assessments including the analytical framework, key data points, baseline indicators, and findings for seven subject areas, including baseline demographics, economic development, education, housing, criminal justice and safety, public health and voter engagement. The assessments will provide the underpinnings for the subsequent “Broward Equity Plan of Action.” The plan will include specific planning and policy recommendations for each topic area.

Broward Status of Women Report 2021, funded by Broward County (2020-2021): The Status of Women in Broward County Report 2021 is the first biennial report that tracks disparities between men and women and progress toward closing the gender gap. The 2021 Report tracks women’s progress in Broward County based on educational attainment, economic development, and overall health and safety. Women’s status in each of these categories is evaluated over ten years from 2010 to 2019, across racial and ethnic boundaries, and compared to their male counterparts.

Building Prosperity in Miami-Dade County, The Miami Foundation/JP Morgan Chase (2019-2021): The FIU Metropolitan Center is the evaluator of the workforce and small business interventions implemented by the Miami Foundation and community partners to train local residents and businesses to be more resilient to chronic financial stresses, such as lack of access to well-paying jobs and insufficient business opportunities. The evaluation entails working with community partners on developing assessment tools, the collection of data from their clients and the assessment of success in achieving desired goals in terms of program outputs, outcomes and systems change.

Miami-Dade County Comprehensive Community Needs Assessment, Miami-Dade County Community Action and Human Services Department (2019-2020): The report provides a comprehensive assessment of the community, outlining in depth the characteristics that point to its strengths, weakness and opportunities to improve. The report examined a variety of factors across topical areas such as demographics, education, economic opportunity, health, crime and safety and community resources, for the county as well as for specific neighborhoods and opportunity zones. The research also included primary data collection through a survey administered over the phone, online and in person, with approximately 3,000 collected responses. Additional qualitative information was collected through eight focus groups with community members, department staff and board members.

The Small Business Ecosystem of Miami-Dade County, JP Morgan Chase (2019-2020): The research entails the creation of a detailed inventory of all institutional, nonprofit and private organizations serving small businesses, with a categorization of services with the outcome will be a resource for businesses and for service providers to direct clients to appropriate resources; a comprehensive analysis identifying areas of need and opportunities for service enhancements through the collection of first-person information from service providers on their observations of small business needs and challenges; and development of a platform for collaboration and knowledge exchange among service providers, and

within the business community with the hosting service providers meetings improving collaboration and know-how for businesses and service-providers. The funding will also be used to update the [Small Business. Big Impact.](#) report produced by the Metropolitan Center in 2018.

Hurricane Preparedness and Mitigation, Florida Legislature, (recurring annual funding since 2006): The research involves the administration of an annual Hurricane Preparedness poll which gauges the culture of preparedness of Florida residents and includes an assessment of their ability and willingness to engage in mitigation measures. Each year the research has a specific focus, including the impact of flooding and development on the ability of regions to deal with hurricanes, social vulnerability assessments by region, as well as the impact of climate change and sea level rise on the decision-making processes and actions of local residents and decision-makers.

[Status of Women in Miami-Dade County](#), Miami-Dade County Office of the Commission Auditor, (recurring annual funding since 2016): The first annual report on the status of women and girls in Miami-Dade was presented to the Board of County Commissioners Tuesday, December 6, 2016. The findings shed a light on areas where women and girls are succeeding or struggling, including in education, health and safety and economic development. The annual reports track progress towards reducing the gender pay gap, across educational levels, industry sectors and occupations, and assess the challenges women face.

211 Helpline Quality Assurance Assessment, Jewish Community Services/The Children's Trust (recurring annual funding since 2011): Assessment of the customer service and quality of information provided by 211 agents. JCS operates the 211 Helpline with funding assistance from the Children's Trust. The assessments are completed through phone secret shops in English, Spanish and Creole, with the analysis provided to JCS in quarterly evaluation reports.

[Make It Miami: Report on the Manufacturing Sector in Miami-Dade County](#), Citi Community Development (2019): The report, a collaboration of the FIU Jorge M. Pérez Metropolitan Center and the Florida SBDC at FIU, outlined the strength of the manufacturing sector in the county, the types of establishments and subsectors of manufacturing firms, and their characteristics in terms of functions, sales and employment. The report found that the manufacturing sector connects with many other sectors in Miami-Dade's economy through a multiplier effect—a way of measuring how important one industry is to the others in a region. For every job gained or lost in the manufacturing sector, 2-3 jobs are similarly affected. The research also included a survey with manufacturing companies that assessed the challenges and opportunities for their business.

PUBLICATIONS (peer-reviewed):

Moreno, Dario, and **Maria Ilcheva.** (2018). "Carlos Gimenez's Conservative Reforms in Miami-Dade County." in *Latino Mayors: Political Change in the Postindustrial City*. Marion Orr and Domingo Morel. (Eds.). Temple University Press.

Moreno, Dario, and Maria Ilcheva. (2016). "Cuba and the 2016 Presidential Election." *Hemisphere*. Vol. 25, Summer 2016.

Moreno, Dario, and **Maria Ilcheva.** (2016). "The Obama Doctrine and Cuba," in *The Obama Doctrine in the Americas*, Kassab, Hanna S. and Jonathan D. Rosen. (Eds.). Lexington Books.

Sarmiento, J.P., Hoberman, G., **Ilcheva, M.**, Asgari, A., Majano, A.M., Poggione, S. and Duran, L.R. (2014). "Private Sector and Disaster Risk Reduction: The Cases of Bogota, Miami, Kingston, San Jose, Santiago, and Vancouver." *Special Issue of International Journal of Disaster Risk Reduction*, October 2014.

Sarmiento, J.P., Hoberman, G., **Ilcheva, M.**, Asgari, A., Majano, A.M., Poggione, S. and Duran, L.R. (2012). "Private Sector and Disaster Risk Reduction: The Cases of Bogota, Miami, Kingston, San Jose, Santiago and Vancouver." Contributing Paper to Global Assessment Report on Disaster Risk Reduction, 2013. Geneva, Switzerland: UNISDR.

Moreno, Dario, **Maria Ilcheva**, and Juan Carlos Flores. (2010) "The Hispanic Vote in Florida," in *Beyond the*

Barrio: Latinos in the 2004 Election, ed. Rodolfo O. de la Garza, Louis DeSipio, and David L. Leal, pp. 251-270. South Bend, IN: University of Notre Dame Press.

Moreno, Dario, and **Maria Ilcheva**. (2009). "Cuban-Americans in the 2008 Elections." *Cuban Affairs Journal*. Institute of Cuban and Cuban-American Studies. University of Miami.
<http://www.cubanaffairsjournal.org>

Moreno, Dario, **Maria Ilcheva** and Vanessa Brito (2009). "Fool Me Once: Voter Confidence in Florida." *Florida Political Chronicle*, Vol. 19 (Winter 2008-2009): 20-32.

Ilcheva, Maria. (2006). "Preparing for the New Minorities in Europe: The EU Influence on National Minority Protection in Romania and Slovakia," in *Towards the Completion of Europe: Analysis and Perspectives of the New European Union Enlargement*. Miami, FL: Miami European Union Center.

DeDominicis, Benedict and **Maria Ilcheva**. (2000). "The Role of Nationalism in Bulgarian Policy towards the European Union: Reconciling the Paradox of Bulgarian Nationalism with Loss of Sovereignty", in *Bulgarian Studies at the Dawn of the 21st Century: a Bulgarian-American Perspective. Sixth Joint Meeting of Bulgarian and North American Scholars. Blagoevgrad, Bulgaria, May 30–June 2, 1999*. Edited by Anisava Miltenova, Sofia: Gutenberg: 60-66.

RECENT MEDIA QUOTES:

The Miami Herald. (February 15, 2021). "[Despite rising housing costs, more South Floridians are staying put.](#)"

Bloomberg. (December 7, 2020). "Goldman Sparks Florida's Effort to Become Wall Street South."

NBC6. (April 15, 2020). "[Bleak Economic Outlook for Tourism-Heavy South Florida.](#)"

The Miami Herald. (September 10, 2019). "[South Florida's population is growing. It's no thanks to U.S. residents.](#)"

The Miami Herald. (September 5, 2019) "[Manufacturing jobs are coming back to Miami-Dade. You just may not recognize them.](#)"

South Florida Business Journal. (June 19, 2019). "[Study: Baby boomers are coming to South Florida, but millennials are not.](#)"

Miami New Times. (January 7, 2019). "[Miami-Dade Women Earn 15 Percent Less Than Men, Report Shows.](#)"

South Florida Business Journal. (February 8, 2018). "[Miami is a long shot to land Amazon HQ2, FIU analysis shows.](#)"

Palm Beach Post. (February 8, 2018). "[South Florida faces long odds for Amazon's HQ2, FIU researchers say](#)"

Miami Herald. (September 21, 2017). "[Will Hurricane Irma's near miss sink Miami real estate prices?](#)"

The Wall Street Journal. (September 10, 2017). "[Building Boom Puts Millions in Irma's Path.](#)"

Miami Herald. (June 22, 2017). "[Miami-Dade's getting older, but not as quickly as the rest of Florida.](#)"

Miami Herald. (June 3, 2017). "[Why is everyone moving to Doral? Census says it's the fastest growing city in Florida.](#)"

Miami Today. (May 30, 2017). "[Doral is the fastest-growing large city in Florida.](#)"

Miami Herald. (March 23, 2017). "[Miami real estate is so expensive that locals are moving out.](#)"

WLRN. (December 11, 2016). [The Florida Roundup: Miami-Dade's Gender Wage Gap.](#)



THE SCHOOL BOARD OF BROWARD COUNTY, FLORIDA

2021-08-10	Board Workshop
CATEGORY:	OO. Strategy & Operations
DEPARTMENT:	Demographics & Enrollment Planning

Agenda Item Number:	
Consent or Open Item:	Open
Special Order:	NO
Time for Special Order:	

TITLE:	2020 Census School Board Member Redistricting.
REQUESTED ACTION:	Approval of the 2020 Census School Board Member Redistricting.

STRATEGIC ALIGNMENT

Which strategic initiative(s) best aligns to this item?

Public Relations, Partnerships, & Legislation	Family Engagement
--	--------------------------

Is approval of this agenda item required to implement a tactic included within an initiative of the strategic plan? **YES**

Will the implementation of this item have a direct impact on one of the **2024 Strategic Plan Primary Metrics**? **YES**

If YES, identify the primary metric and include the corresponding figures in the table below.

If NO, outline below how staff intends to evaluate the success/impact of this item/initiative.

Primary Goal & Metric:

Effective Communication	Perceptions of Communication
--------------------------------	-------------------------------------

Level	Baseline	2024 Target	Most Current
Community	N/A	88%	78%

Also identify any secondary metrics utilized to evaluate the success of this item/initiative.

Metric	Baseline	Target
N/A	N/A	N/A

BACKGROUND, SUMMARY EXPLANATION, AND HISTORY OF ITEM

Was this item previously presented to the School Board? **YES**

Pursuant of F.S. 1001.36 and the Florida Constitution requires the boundaries of elected districts be reconfigured if necessary after each decennial census. Following the 2010 U.S. Census, on February 5, 2013 the School Board of Broward County, Florida adopted Resolution #13-55 seven single-member school board residence areas with graphics map and corresponding map data.

RELATED ITEMS

A-2-02/05/13
A-1-12/04/01
A-2-12/17/91

EXHIBITS

Aug102021_SBW_Redistricting

DEPENDENCIES:

Outline critical dependencies that are associated with successful implementation of this item/initiative.

- 1. Professional Services Agreement
- 2.

RESOURCES REQUIRED

Budget

Are additional funds required in relation to the approval of this item? **YES**

If YES, How much additional funding is necessary to implement this item? TBD

If NO, How much existing funding will be spent to implement this item?

SOURCE OF FUNDS: General Fund.

Spending Authority

Is additional spend authority required for this item? **NO**

If YES, How much additional spending authority is necessary to implement this item?

Staffing

Is additional staff required in relation to the implementation of this item? **NO**

If YES, identify the number of additional positions and the estimated costs for the additional staff.

No.	Cost

BOARD ACTION:

(For Official School Board Records Only)

SOURCE OF ADDITIONAL INFORMATION

Name: Jill L. Young	Phone: 754-321-2565
Name:	Phone:

THE SCHOOL BOARD OF BROWARD COUNTY, FLORIDA

Senior Leader & Title

Dr. Jermaine Fleming, Acting, Chief Strategy & Operations Officer

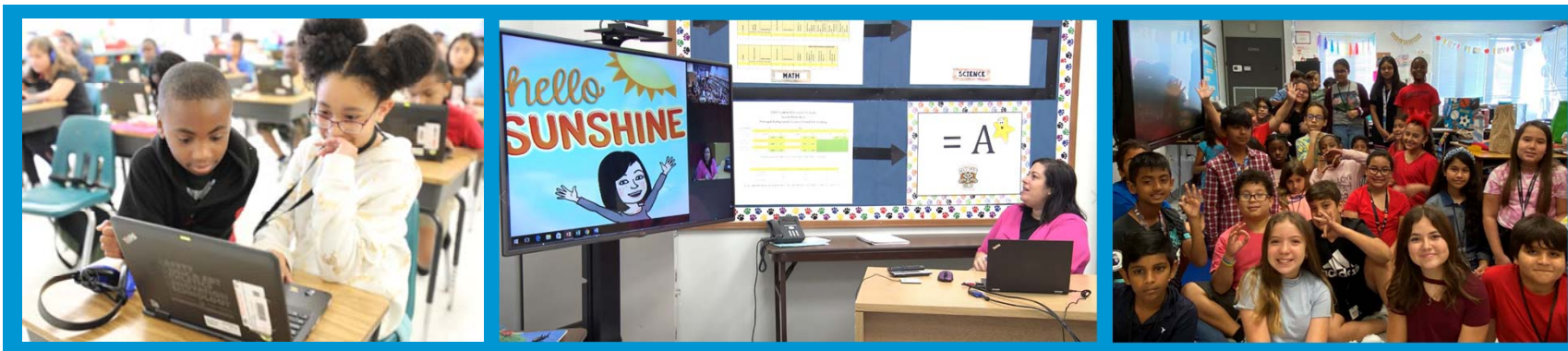
Signature

[Signature Line]

Electronic Signature
Form \$4189 Revised 1/20
RWR/JSM

Approved in
Open Board
Meeting On: _____

By: _____
School Board Chair



Office of Strategy & Operations

2020 Census School Board Member Redistricting August 10, 2021

Dr. Jermaine Fleming, Acting Chief Strategy & Operations Officer
Marylin Batista, Interim General Counsel
Jill Young, Director, Demographics & Enrollment Planning





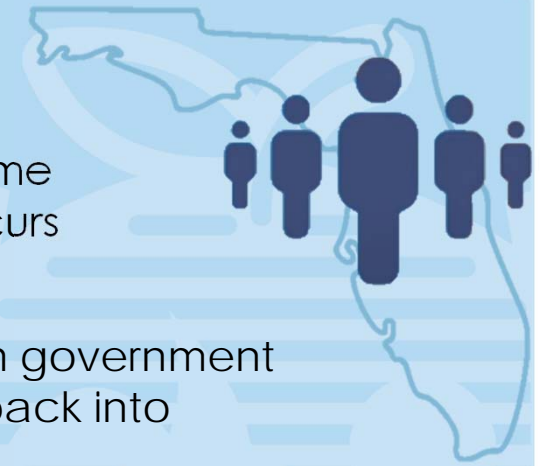
What is Redistricting?

Redistricting of School Board Member Voting Districts DOES NOT impact student attendance boundaries or transportation.

Redistricting is the process of changing **boundaries of voting districts** so that all school board member districts have the same number of people or nearly the same as practicable. This occurs every 10 years, immediately following the decennial census.

As communities grow and change, peoples' representation in government begins to get out of balance. Redistricting brings everything back into balance.

The 2020 United States Decennial Census indicates, based on preliminary estimates, an increase in population of Broward County over the last ten years by approximately 11.7%.





KEY DATES

Redistricting of School Board Member Voting Districts DOES NOT impact student attendance boundaries or transportation.



Linked to Strategic Plan “Let’s Connect”
Initiative: Public Relations, Partnerships & Legislation

- Per **Florida Statutes §1001.36** School Board Member Redistricting may only be adopted in **odd-numbered years** and shall be equal in population as nearly as practicable.
- 2020 Census Redistricting Data may be provided as late as mid-August through **September 30, 2021¹**, up to six months later than normal due to COVID-19 delays.



1 “Due to modifications to processing activities, COVID-19 data collections delays, and the Census Bureau’s obligation to provide high-quality data, states are expected to receive redistricting data by August 16, and the full redistricting data with toolkits for ease of use will be delivered by September 30.” U.S. Census Bureau, 2020 Census Apportionment Results Delivered to the President, April 26, 2021, available online at <https://www.census.gov/newsroom/press-releases/2021/2020-census-apportionment-results.html>.





KEY DATES, CON'T

Redistricting of School Board Member Voting Districts DOES NOT impact student attendance boundaries or transportation.

October 2021

- Review of 2020 Census Redistricting data
- Confirm whether Redistricting is recommended by legal counsel



November 2021



- School Board meeting – If Redistricting is recommended, and a consultant is able to complete a viable scenario for School Board review.

December 2021



- School Board meeting–Public comment & selection of scenario if not accomplished in November.
- Resolution to adopt selected scenario.





CONSTRAINTS

- Given the extremely compressed two month timeframe, the Board would need to select a scenario much more quickly than in 2011.
- There may be only 2 or 3 Board meetings remaining in 2021 after data reconciliation, review, creation of baseline data, and scenario generation.
- There will be minimal time for public input
 - Consultant to leveraged an outreach plan to include a website with the ability to receive public comments on scenarios.





2011 REDISTRICTING CRITERIA FOR ANALYSIS

On April 17, 2012, the School Board adopted the following redistricting criteria for the 2011-13 Redistricting:

Required to do:

Florida Statute 1001.36 states:

- Changes to school board member residence areas shall, as nearly as practicable, be **equal in population**, and;
- Changes to school board member residence areas shall be made only in **odd-numbered years**, and;
- That **no change which would affect the residence qualifications of an incumbent member** shall disqualify such incumbent member during the term for which he or she is elected, and;
- **Seven district school board member residence areas.** The electorate approved the school board to be comprised of nine members, seven of whom are to be elected from a single-member residence area by electors residing in the single-member residence area only, and two of whom are to be elected at-large.
- Compliance with Section 2 of Public Law 89-110, **Voting Rights Act** (prohibits voting practices or procedures that discriminate on the basis of race, color, or membership in one of the language minority groups identified in Section 4(f)(2) of the Act.)





2011 REDISTRICTING CRITERIA FOR ANALYSIS

On April 17, 2012, the School Board adopted the following redistricting criteria for the 2011-13 Redistricting:

The following Florida Constitutional provisions may also be considered when drawing new districts.

Traditional Guiding Principles:

The following are the "standards" from the Florida Constitution:

- a) No apportionment plan or individual district shall be drawn with the intent to **favor or disfavor a political party or an incumbent**; and districts shall not be drawn with **the intent or result of denying or abridging the equal opportunity of racial or language minorities** to participate in the political process or to diminish their ability to elect representatives of their choice; and, shall consist of **contiguous territory**.
- b) Unless compliance with the standards in this subsection conflicts with the standards in subsection (a) or with federal law, districts shall be as nearly equal in population as is practicable; districts shall be **compact**; and, districts shall, **where feasible, utilize existing political and geographical boundaries**.
- c) The order in which the standards within **subsections (a) and (b) of this section are set forth shall not be read to establish any priority of one standard over the other** within that subsection.





2011 REDISTRICTING CRITERIA FOR ANALYSIS, CON'T.

Guiding Principles Important to Broward School District:



Alignment of single-member districts with high school innovation zones allows school communities to be represented by one board member with minimal disruption whenever possible.



Alignment of single-member districts with equal numbers of schools within a district whenever possible.



Whenever possible maintain the existing geographic area population diversity within single-member districts.

Preservation of communities of interest whenever possible.

Legal counsel is reviewing the cases that have been decided since 2011 to determine whether there are any adjustments to the 2011 Criteria that are legally advisable.





RECOMMENDATIONS

The U.S. Census Bureau estimates that 2020 Census block data will be released to states by August 16, 2021, which gives the School Board only until December 2021 to draft, present, and ratify any maps based on that data. Those maps, moreover, must comport with legal redistricting principles to survive court scrutiny.

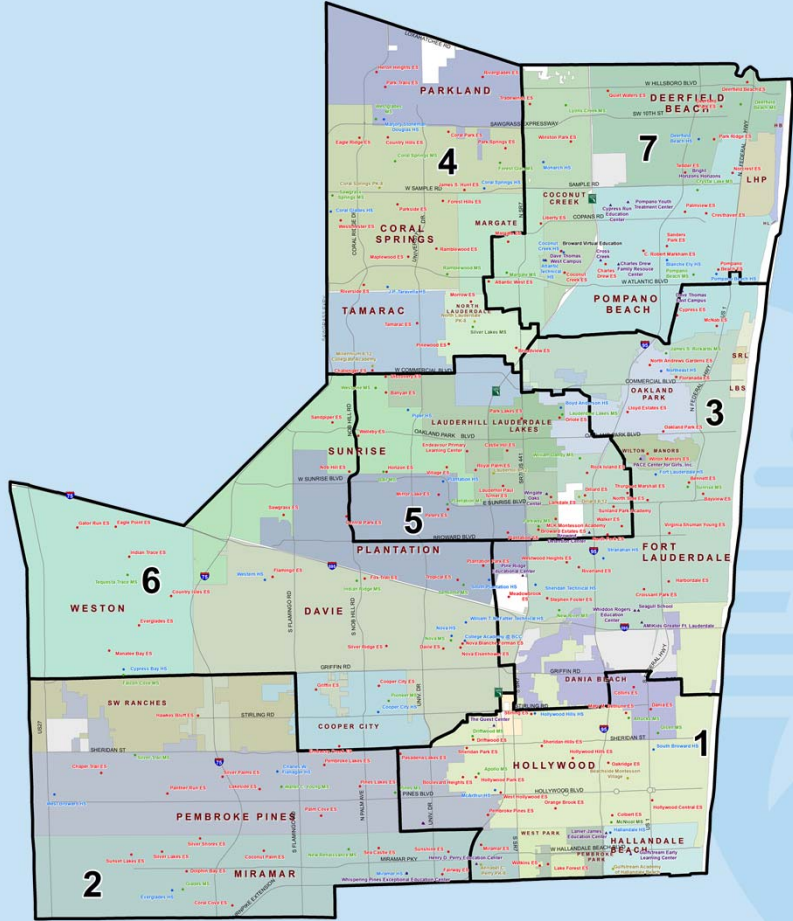
- The School Board of Broward County, Florida to authorize the Board Attorney to procure a professional services contract with a four-year college or university to obtain services of outside legal counsel consultant(s) specializing in redistricting process and election law, and redistricting database mapping expert(s) for the purpose of 1) assisting with the complexities for the redistricting process; and 2) reviewing and advising the Board on the legal repercussions related to proposed legislation.
- Adopt a resolution¹ for redistricting criteria analysis at the next School Board meeting so that it is in place ahead of the data release.
- Make our best effort to achieve Redistricting in 2021, if recommended.

¹ Resolution for 2010 redistricting criteria provided in appendix on page 27.





QUESTIONS/DISCUSSION





Dr. Rosalind Osgood, Chair
Laurie Rich Levinson, Vice Chair

Lori Alhadeff
Patricia Good
Debra Hixon
Donna P. Korn
Sarah Leonardi
Ann Murray
Nora Rupert

Robert W. Runcie
Superintendent of Schools

The School Board of Broward County, Florida, prohibits any policy or procedure which results in discrimination on the basis of age, color, disability, gender identity, gender expression, genetic information, marital status, national origin, race, religion, sex or sexual orientation. The School Board also provides equal access to the Boy Scouts and other designated youth groups. Individuals who wish to file a discrimination and/or harassment complaint may call the Director, Equal Educational Opportunities/ADA Compliance Department & District's Equity Coordinator/Title IX Coordinator at 754-321-2150 or Teletype Machine (TTY) 754-321-2158.

Individuals with disabilities requesting accommodations under the Americans with Disabilities Act Amendments Act of 2008, (ADAAA) may call Equal Educational Opportunities/ADA Compliance Department at 754-321-2150 or Teletype Machine (TTY) 754-321-2158.

browardschools.com





Office of Strategy & Operations

Appendices 2020 Census School Board Member Redistricting August 10, 2021

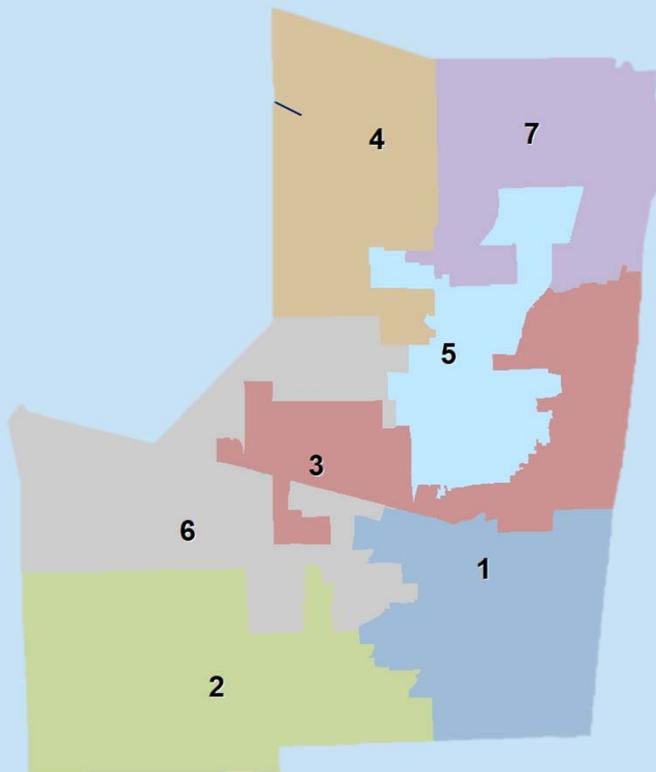
Dr. Jermaine Fleming, Acting Chief Strategy & Operations Officer
Marylin Batista, Interim General Counsel
Jill Young, Director, Demographics & Enrollment Planning



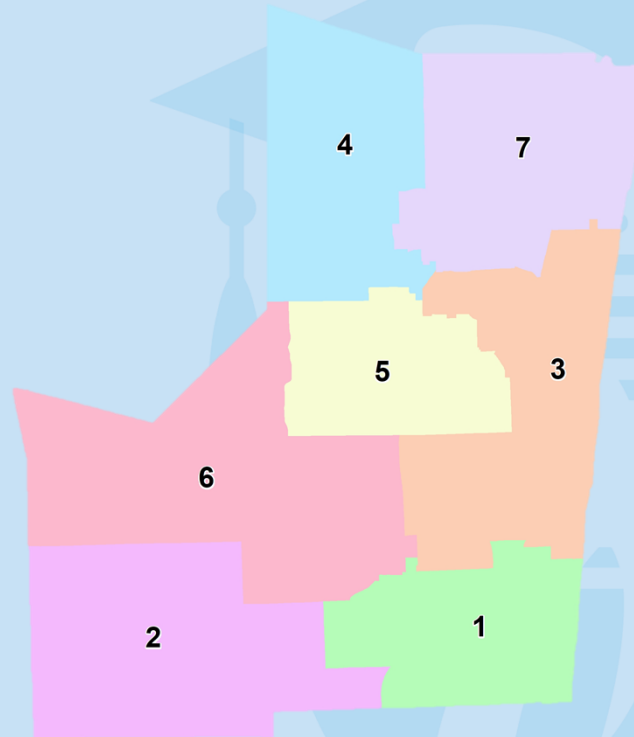


District Comparison

2001 Redistricting Map



2011 Redistricting Map



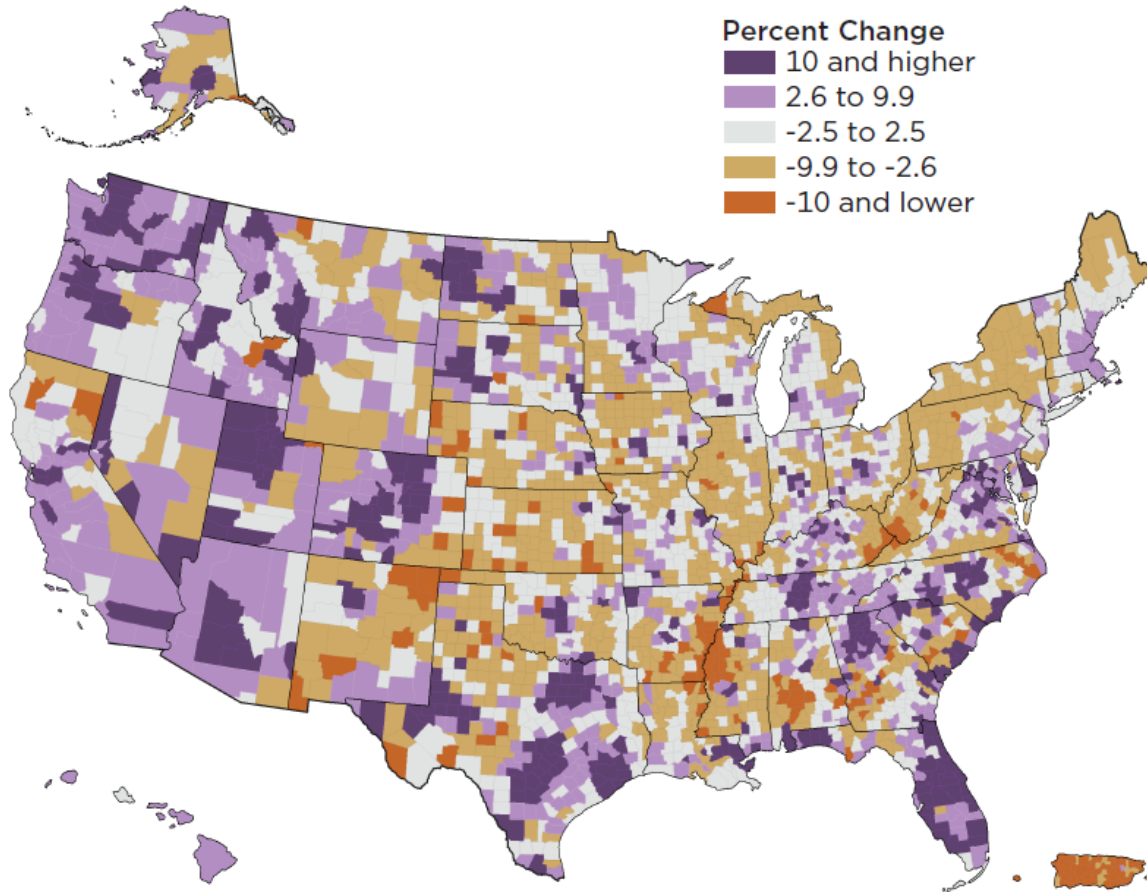


OTHER LOCAL REDISTRICTING PROCESSES

Local Governmental Agencies	Actions	Estimated Cost
Broward County Commission	Contract with an accredited four year college or university (FIU, Dr. Moreno, mapping & Dr. Ilcheva, outreach) located within the State of Florida to provide expert testimony and develop process and plan for adoption by December 2021.	\$147,653 plus cost per additional plans \$20K, reprecincting if requested \$15K, expert fees in case of litigation \$200/hour
Miami-Dade County Public Schools	Obtaining the services of outside counsel, Jorge M. Perez, Metropolitan Center, FIU District mapping consultant, and redistricting database expert(s) providing expert testimony and collaborate with district in preparation of illustrative materials and advertising of public meetings to develop process and plan for adoption by December 2021. A citizen redistricting advisory committee comprised of (9) School Board appointees (one voting member an alternate).	(1) Cost not to exceed \$120,600.25, and (2) authorize the School Board Attorney to seek legal counsel on an hourly basis, as needed based on School Board policy.
Palm Beach County Public Schools	Retain expert redistricting consultant (Jerry Wilson, consultant for expertise in election law and political redistricting) shared with the Palm Beach County Commission and district staff assistance on communication and map generation to develop process and plan for adoption by December 2021.	The hourly contract with outside counsel is expected to be less than \$20,000. All other work will be conducted by District Planning and GIS staff.



Percent Population Change by County and Municipio: 2010 to 2019



United States[®]
Census
Bureau

U.S. Department of Commerce
U.S. CENSUS BUREAU
[census.gov](https://www.census.gov)

Source: Vintage 2019 Population Estimates



15

2020 CENSUS
SCHOOL BOARD MEMBER REDISTRICTING

AA-1 Amendment – October 18, 2011 Regular Meeting

Motion to Amend (Carried)

Motion was made by Mrs. Leach, seconded by Mrs. Bartleman and carried, to amend that Mrs. Leach and Mrs. Bartleman (At-Large Board Members) be added with representation, 2 members from each, to be listed in Section 2. Membership, page 3 of 6.

Second Motion to Amend (Carried)

Motion was made by Mrs. Rich Levinson, seconded by Mrs. Rupert and carried, to amend page 5, Section 5. Meetings and Public Hearing, strike ... ~~to meet at least twice per month...~~ to add no more than twice a month. Sentence to read: The Committee shall endeavor to meet no more than twice a month, whether in regular or special meetings or in public hearings, until its assignment is completed.

**RESOLUTION #12-32
OF THE BROWARD COUNTY SCHOOL BOARD**

WHEREAS, Section 1001.36, Florida Statutes, provides that “Any district school board may make any change that it deems necessary in the boundaries of any district school board member residence area at any meeting of the district school board, provided that such changes shall be made only in odd-numbered years”; and

WHEREAS, certain provisions of the Florida Constitution require that the boundaries of legislative districts and county commission districts be reconfigured after each decennial census; and

WHEREAS, the federal government has completed the 2010 census and has provided the Broward County School Board with the county’s population figures; and

WHEREAS, based on those 2010 census population numbers, the seven representative single-member districts for the Broward County School Board are no longer equally proportioned and must have balanced populations to comply with the established legal principles regarding the distribution of population within the County; and

WHEREAS, the Broward County School Board has decided to create a Redistricting Steering Committee to recommend any necessary or desirable changes to the boundaries of the School Board districts based on the 2010 census; and

WHEREAS, the Broward County School Board recognizes the paramount importance of reapportionment in the School Board’s effort to comply with the “one person - one vote” principle; and

WHEREAS, Section 1001.36, Florida Statutes, also provides that “no change that would affect the residence qualifications of any incumbent member shall disqualify such incumbent member during the term for which he or she is elected”; and

WHEREAS, the Broward County School Board intends to adopt a reapportionment plan such that the seven single-member school board districts will continue to be contiguous and compact territories that are as nearly equal in population as practicable, while taking into consideration the geography of the neighborhoods and current school attendance zones and the demographics of the county while preserving communities of interests and while avoiding the disqualification of any incumbent school board member for the duration of any term; and

WHEREAS, the Broward County School Board intends to adopt the redistricting plan in 2013 to allow the public, prospective candidates and the Broward County Supervisor of Elections ample time to observe and familiarize themselves with the newly created districts for the 2014 school board member elections; and

WHEREAS, the Broward County School Board desires that the reapportionment process be conducted in an open, public and fair forum in which all Broward County residents have a right to participate; and

NOW THEREFORE BE IT RESOLVED THAT the Broward County School Board moves for approval of the following items with respect to the 2011-2013 Broward County School Board Redistricting Steering Committee:

SECTION 1. CREATION OF THE 2011-2013 REDISTRICTING STEERING COMMITTEE. There is hereby created a steering committee to be known as the 2011-2013 Broward County School Board Redistricting Steering Committee, hereinafter referred to as the “Committee”.

SECTION 2. MEMBERSHIP. The Committee shall consist of no more than nineteen (19) individuals. The nominees for the Committee shall be comprised of two (2) nominees by each of the nine (9) Broward County School Board members and one (1) nominee by the Broward County Superintendent of Schools. All members of the Committee are and shall continue to be electors of Broward County, Florida, and shall be residents of the particular school board district from which they were appointed. Elected officials, other than members of the judiciary, and Broward County Public School employees are not eligible to serve on the Committee. Candidates for office for any individual Broward County School Board district in 2012 or 2014, as well as persons intending to run or otherwise considering whether to run for the office of school board member in 2012, are not eligible to serve on the Committee. The Committee shall adopt all procedures in School Board policy 1.7, Appointment of School Board Members to a Committee, except for annual reappointment. The appointment and approved committee will conduct and complete the redistricting advisory work within the School Board approved timeline.

The following individuals, each of whom shall be confirmed by a vote of the Broward County School Board, are hereby appointed to serve on the 2011-2013 Broward County School Board Committee upon the adoption of this resolution:

District 5, Chair: Benjamin J. Williams

To Be Determined

District 1, Vice-Chair: Ann Murray

To Be Determined

District 2: Patricia Good

To Be Determined

District 3: Maureen S. Dinnen

To Be Determined

District 4: Donna P. Korn

To Be Determined

District 6: Laurie Rich Levinson

To Be Determined

District 7: Nora Rupert

To Be Determined

At-Large: Robin Bartleman

At-Large: Katherine M. Leach

SECTION 3. DUTIES, RESPONSIBILITIES AND GUIDELINES. The Committee shall endeavor to submit to the School Board at the first regular School Board meeting in December 2012, its proposal(s) for reapportioning Broward County into seven (7) single-member school board districts of contiguous and compact territory as nearly equal in population as practicable. In developing its recommendations, the Committee shall take into consideration the School Board Redistricting Guiding Principles approved on October 18, 2011.

SECTION 4. VACANCIES. In the event of a vacancy on the Committee due to relocation, resignation, death, disability, or any other cause, the School Board Chair or the School Board Member, as applicable, shall nominate a replacement, and such nominee shall be appointed to the Committee, but only upon confirmation by a vote of the Broward County School Board.

SECTION 5. MEETINGS AND PUBLIC HEARINGS. At its initial meeting, the Committee shall select a Chair and a Vice Chair and establish a tentative schedule of regular meetings, including times and locations, which shall be advertised in a newspaper(s) of general circulation within Broward County and published on the Broward County Public Schools' website.

The Committee shall hold no fewer than seven (7) public hearings before adopting its recommendations, and notice of each public hearing shall be advertised in a newspaper(s) of general circulation and published on the BCPS website not less than ten days before each hearing. A public hearing shall hereby be defined as any meeting held by the Committee as a whole or as a subcommittee, in which the public is afforded an opportunity to comment on any proposed recommendations and to submit any reapportionment plans for the entire county or for any portions thereof. For all meetings other than the aforementioned public hearings, the Committee should include in their agenda a section allowing the public to provide input on any proposals considered by the Committee. The Chair of the Committee may reasonably limit the time each member of the public can speak. The Committee shall endeavor ~~to meet at least twice per month~~ to meet no more than twice a month, whether in regular or special meetings or in public hearings, until its assignment is completed. As an advisory committee, the Committee and any subcommittees are subject to the State of Florida's Government in the Sunshine Laws as well as Florida's Public Records Laws, as prescribed by Florida law.

SECTION 6. SUPPORT. The Committee shall be entitled to the support of Broward County School Board staff and specifically shall be provided the following support services:

- (a) The Committee may submit legal questions to the General Counsel as necessary.
- (b) The Broward County Public Schools GIS within the School Boundaries department shall assign staff as necessary or desirable to assist the Committee in developing its recommendations and proposed reapportionment plans.

SECTION 7. ADVISORY NATURE OF THE COMMITTEE. The recommendations of the Committee are advisory only and are subject to such revisions and amendments as the School Board may elect. Furthermore, the dates set forth in this Resolution are guidelines and targets, but not procedural deadlines. Failure by the Committee to submit its recommendations by the first regular School Board meeting in December 2012, and failure by the School Board to adopt a redistricting plan before the conclusion of 2013, shall not affect the validity of the redistricting plan in any respect.

SECTION 8. TERMINATION AND CESSATION OF REGULAR MEETINGS. Unless otherwise terminated sooner by the Broward County School Board, the Committee shall sunset upon adoption of a reapportionment plan by the Broward County School Board. Regular meetings of the Committee shall cease upon the Committee's submission of its recommended plan(s) to the Broward County School Board. The Chair of the Committee shall present the recommended plan(s) to the Broward County School Board at a regularly scheduled meeting of the Broward County School Board. Any additional meetings of the Committee may only be held upon the further request of the Broward County School Board and subject to any notice requirements pursuant to Florida law.

SECTION 9. EFFECTIVE DATE. This Resolution shall become effective upon adoption by the Broward County School Board. As approved by a vote of the Broward County School Board on this 18th day of October of 2011.

Benjamin J. Williams, Chair
School Board of Broward County

Robert W. Runcie, Superintendent
Broward County Public Schools

AGENDA REQUEST FORM
THE SCHOOL BOARD OF BROWARD COUNTY, FLORIDA

Meeting Date 4-17-2012	<table style="width:100%; border-collapse: collapse;"> <tr> <td style="width:50%; padding: 5px; text-align: center;"> Open Agenda <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No </td> <td style="width:50%; padding: 5px; text-align: center;"> Special Order Request <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No </td> </tr> </table>	Open Agenda <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	Special Order Request <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	Agenda Item Number F-7
Open Agenda <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	Special Order Request <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			

TITLE:
 Clarification on School Board Redistricting Guiding Principles sought

REQUESTED ACTION:
 School Board discussion is needed for clarification on School Board member redistricting traditional guiding principle A. 6, Protection of incumbents found on the 2011-2013 Single-Member School Board Redistricting Guiding Principles.

SUMMARY EXPLANATION AND BACKGROUND:
 Based on what was discussed and heard during the March 27, 2012 School Board Member's request for workshop items, the Superintendent is recommending traditional guiding principle A. 6 of the School Board Redistricting Guiding Principles removed from the list of seven "Traditional Guiding Principles" due to the recent misunderstanding of the meaning of "protection of incumbents" and to ensure the only element referring to the protection of incumbents follows state statute.

SCHOOL BOARD GOALS:

- Goal One: Raise achievement of all students to ensure graduation from high school and readiness for post-secondary education.
- Goal Two: Improve the health and wellness of students and personnel.
- Goal Three: Provide a safe and secure physical and technological environment for all students and employees.
- Goal Four: Promote innovation which focuses on best practices and quality efforts that improve our best-in-class position.
- Goal Five: Recruit, develop, retain, and recognize high performing and diverse faculty and personnel.
- Goal Six: Build strong partnerships with family, business, community and government at the classroom, school, area, and district level.
- Goal Seven: Ensure district's leadership as an environmental steward through innovative ecology and energy conservation programs.

FINANCIAL IMPACT:
 No financial impact.

EXHIBITS: (List)
 1. 2011-2013 Single-Member School Board Redistricting Guiding Principles revised.

BOARD ACTION: <p align="center">APPROVED AS AMENDED</p> <p><i>See attached Amendment</i></p> <small>(For Official School Board Records' Office Only)</small>	SOURCE OF ADDITIONAL INFORMATION: <table style="width:100%; border-collapse: collapse;"> <tr> <td style="width:70%;">Leslie Brown</td> <td style="width:30%;">754-321-2130</td> </tr> <tr> <td>Jill Young</td> <td>754-321-2480</td> </tr> <tr> <td style="border-top: 1px solid black;">Name</td> <td style="border-top: 1px solid black;">Phone</td> </tr> </table>	Leslie Brown	754-321-2130	Jill Young	754-321-2480	Name	Phone
Leslie Brown	754-321-2130						
Jill Young	754-321-2480						
Name	Phone						

THE SCHOOL BOARD OF BROWARD COUNTY, FLORIDA

Joanne W. Harrison, Ed.D., Deputy Superintendent
Educational Programs & Student Support

Joanne W. Harrison

Approved in Open Board Meeting
 on:

APR 17 2012

Ann Mummy

School Board Chair

F-7 Amendment – April 17, 2012 Regular Meeting

Motion to Amend (Carried)

Motion was made by Mrs. Rich Levinson, seconded by Mrs. Good and carried, to amend 2011-2013 Single-Member School Board Redistricting Guiding Principles, under **Required**, add last bullet verbiage: Compliance with Section 2 of the Voting Rights Act; under **Traditional Guiding Principles A.**, eliminate 1-6. (Number 7. moved to Section 1, **Required**, Compliance with Section 2 of the Voting Rights Act); and move 4. Preservation of Communities of interest to **Guiding Principles Unique to Broward School District**; second paragraph add verbiage to end of sentence: ...within a district whenever possible; and add sentence Preservation of Communities of interest whenever possible.

2011-2013 Single-Member School Board Redistricting Guiding Principles

*****REQUIRED*****

Florida Statute 1001.36 states:

- Changes to school board member residence areas shall, as nearly as practicable, be equal in population, and;
- Changes to school board member residence areas shall be made only in odd-numbered years, and;
- That no change which would affect the residence qualifications of an incumbent member shall disqualify such incumbent member during the term for which he or she is elected, and;
- Seven district school board member residence areas. The electorate approved the school board to be comprised of nine members, seven of whom are to be elected from a single-member residence area by electors residing in the single-member residence area only, and two of whom are to be elected at-large.

Compliance with Public Law 89-110 Voting Rights Act of 1965 states that no voting qualifications or prerequisite to voting, or standard, practice, or procedure shall be imposed or applied by any State or political subdivision to deny or abridge the right of any citizen of the United States to vote on account of race or color.

The following Florida Constitutional provisions may also be considered when drawing new districts.

- a) No apportionment plan or individual district shall be drawn with the intent to favor or disfavor a political party or an incumbent; and districts shall not be drawn with the intent or result of denying or abridging the equal opportunity of racial or language minorities to participate in the political process or to diminish their ability to elect representatives of their choice; and, shall consist of contiguous territory.
- b) Unless compliance with the standards in this subsection conflicts with the standards in subsection (a) or with federal law, districts shall be as nearly equal in population as is practicable; districts shall be compact; and, districts shall, where feasible, utilize existing political and geographical boundaries.
- c) The order in which the standards within subsections (a) and (b) of this section are set forth shall not be read to establish any priority of one standard over the other within that subsection.

Guiding Principles Important to Broward School District:

- Alignment of single-member districts with high school innovation zones allows school communities to be represented by one board member with minimal disruption whenever possible.
- Alignment of single-member districts with equal numbers of schools within a district whenever possible.
- Preservation of communities of interest whenever possible.

*Date created: 10-3-2011
Revised as amended: 4-17-2012
Further revised: 4-24-2012*

**American Community Survey (ACS) 2015-2019 Five-Year Estimates
Broward County, Florida Estimated Total Population and Voting Population by
Single School Board Member District**

DISTRICT	TOTAL POPULATION			VOTING POPULATION		
	Estimated Total Population	+/- Average	+/- % Diff	Estimated Voting Population	+/- Average	+/- % Diff
1	279,703	4,531	1.6%	182,901	441	0.2%
2	273,781	-1,391	-0.5%	190,434	7,974	4.4%
3	255,457	-19,715	-7.2%	181,236	-1,224	-0.7%
4	281,333	6,161	2.2%	183,135	675	0.4%
5	281,814	6,642	2.4%	177,785	-4,675	-2.6%
6	281,677	6,505	2.4%	181,242	-1,218	-0.7%
7	272,440	-2,732	-1.0%	180,486	-1,974	-1.1%
Total	1,926,205			1,277,219		
Average	275,172			182,460		

Number of Schools by Single School Board District 2020/21

SBMD	Elementary	Middle	High	Combination	Center	ESE Contract Agency	Charter	Grand Total
1	20	5	4	3	5		17	54
2	17	5	4		1		22	49
3	17	3	4		5	4	10	43
4	19	6	4	3		1	19	52
5	23	5	3	3	2		7	43
6	21	6	7			2	8	44
7	18	5	6	2	5		9	45
Grand Total	135	35	32	11	18	7	92	330

Number of School Boundaries by Single School Board Member District

SBMD	Elementary	Middle	High	Total
1	22	8	5	35
2	19	5	4	28
3	28	10	9	47
4	26	9	7	42
5	28	12	7	47
6	23	10	8	41
7	21	7	4	32
Grand Total	136	39	27	202

**Student Enrollment by SBMD of Attendance
(Where students attend)**

SBMD	Count of Students	% of Students	Difference from Mean	% Difference from Mean
1	33,765	12.95%	-3,480	-9.34%
2	43,469	16.67%	6,224	16.71%
3	22,572	8.66%	-14,673	-39.40%
4	46,812	17.96%	9,567	25.69%
5	31,523	12.09%	-5,722	-15.36%
6	48,538	18.62%	11,293	30.32%
7	34,036	13.05%	-3,209	-8.62%
Grand Total	260,715	100.00%		

Average	37,245
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**Student Enrollment by SBMD of Residence
(Where students reside)**

SBMD	Count of Students	% of Students	Difference from Mean	% Difference from Mean
1	33,414	12.96%	-3,416	-9.27%
2	39,543	15.34%	2,713	7.37%
3	22,740	8.82%	-14,090	-38.26%
4	47,378	18.38%	10,548	28.64%
5	40,452	15.69%	3,622	9.83%
6	42,705	16.56%	5,875	15.95%
7	31,577	12.25%	-5,253	-14.26%
Grand Total	257,809	100.00%		

Average	36,830
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AGENDA REQUEST FORM
THE SCHOOL BOARD OF BROWARD COUNTY, FLORIDA

Meeting Date 2/05/2013	<table style="width:100%; border-collapse: collapse;"> <tr> <td style="width:50%; padding: 5px; text-align: center;"> Open Agenda <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No </td> <td style="width:50%; padding: 5px; text-align: center;"> Special Order Request <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No </td> </tr> </table>	Open Agenda <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	Special Order Request <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	Agenda Item Number A-2
Open Agenda <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	Special Order Request <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			

TITLE: Resolution #13-55 - Resolution Determining the Boundaries of the Seven Single-Member School Board Residence Areas					
REQUESTED ACTION: Adopt the School Board of Broward County, Florida, Resolution #13-55 seven single-member school board residence area with graphic map and corresponding map data.					
SUMMARY EXPLANATION AND BACKGROUND: Florida Statute Ch. 1001.36 states that: School board members residence areas "shall as nearly as practicable, be equal in population, and that changes shall be made only in odd numbered years and provided further, that no change which would affect the residence qualifications of any incumbent member shall disqualify such incumbent member during the term for which he or she is elected." Upon adoption of the Resolution, the District shall record the Resolution with the clerk of the circuit court, advertise it in a newspaper within thirty (30) days and file a certified copy of it with the Department of State. Copies of the <i>Resolution with Graphic Map and Corresponding Map Data</i> are available online via the Broward County Public Schools eAgenda at: http://eagenda3.broward.k12.fl.us/cgi-bin/WebObjects/eAgenda .					
SCHOOL BOARD GOALS: <input checked="" type="checkbox"/> Goal 1: High Quality Instruction <input checked="" type="checkbox"/> Goal 2: Continuous Improvement <input checked="" type="checkbox"/> Goal 3: Effective Communication					
FINANCIAL IMPACT: There is no financial impact to the District.					
EXHIBITS: (List) 1_Executive Summary 2_Resolution with Graphic Map and Corresponding Map Data: http://www.broward.k12.fl.us/redistricting/Final.shtml					
BOARD ACTION: <div style="text-align: center; font-weight: bold; font-size: 1.2em;">ADOPTED</div>	SOURCE OF ADDITIONAL INFORMATION: <table style="width:100%; border-collapse: collapse;"> <tr> <td style="width:70%;">Leslie Brown</td> <td style="width:30%;">754-321-2100</td> </tr> <tr> <td>Jill Young</td> <td>754-321-2480</td> </tr> </table>	Leslie Brown	754-321-2100	Jill Young	754-321-2480
Leslie Brown	754-321-2100				
Jill Young	754-321-2480				
(For Official School Board Records' Office Only)	<table style="width:100%; border-collapse: collapse;"> <tr> <td style="width:70%;">Name</td> <td style="width:30%;">Phone</td> </tr> </table>	Name	Phone		
Name	Phone				

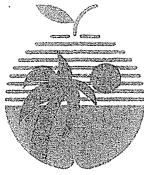
THE SCHOOL BOARD OF BROWARD COUNTY, FLORIDA
LESLIE BROWN, CHIEF PORTFOLIO SERVICES OFFICER, TASK ASSIGNED
OFFICE OF PORTFOLIO SERVICES

Adopt in Open Board Meeting on:

FEB 05 2013

By:

School Board Chair



The School Board of Broward County, Florida

RESOLUTION

No. 13-55

**A RESOLUTION ESTABLISHING THE BOUNDARIES
OF SCHOOL BOARD SINGLE-MEMBER RESIDENCE AREAS**

WHEREAS, Section 1001.36 (1), Florida Statute states that the school board members residence areas shall, as nearly practicable, be equal in population, and;

WHEREAS, Section 1001.36 (2) states that changes to school board members residence areas shall be made only in odd-numbered years and provides further, that no change which would affect the residence qualifications of any incumbent member shall disqualify such incumbent member during the term for which he or she is elected, and;

WHEREAS, the electorate approved a referendum on November 4, 1997 for the School Board to be comprised of nine members, seven of whom are to be elected from a single-member residence area by electors residing in the single-member residence area only, and two of whom are to be elected-at-large.

NOW THEREFORE, BE IT RESOLVED, pursuant to the provisions of Section 1001.36, Florida Statutes, the School Board does hereby establish seven single-member residence areas as displayed for each single-member residence area in graphic map form and corresponding map data as attached hereto and made a part of this Resolution. This Resolution shall become effective upon adoption by the School Board of Broward County, Florida.

As approved by a vote of the Broward County School Board on this 5th day of February of 2013.



Laurie Rich-Levinson, Chair
The School Board of Broward County, Florida



Robert W. Runcie, Superintendent
The School Board of Broward County, Florida

AGENDA REQUEST FORM
The School Board of Broward County, Florida

Meeting Date 12/4/2001	Open Agenda <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	Time Certain Request <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	Agenda Item Number A-1
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TITLE: A resolution determining the boundaries of the seven single-member school board residence areas	
REQUESTED ACTION: It is requested that the School Board of Broward County, Florida approve the Resolution (Exhibit 1 attached) to adopt seven single-member school board residence areas [Final Reading].	
SUMMARY EXPLANATION AND BACKGROUND: Florida Statute Ch. 230.061 (1) states that: school board members residence areas "shall as nearly as practicable, be equal in population," and F.S. Ch. 230.061 (2) states that: "...changes shall be made only in odd numbered years and provided further, that no change which would affect the residence qualifications of any incumbent member shall disqualify such incumbent member during the term for which he or she is elected." Also, Chapter 97-88 states that: "...the seven single-member residence areas must be drawn by the school board, and the district school board shall provide for the orderly transition to such election of school board members as the terms of incumbent school board members expire". A written perimeter description of each single-member residence area shall be prepared and submitted with this resolution to the Clerk of the Court of Broward County, Florida.	
MAJOR SYSTEM GOALS: <input type="checkbox"/> Goal One: All students will achieve at their highest potential. <input type="checkbox"/> Goal Two: All schools will have equitable resources. <input type="checkbox"/> Goal Three: All operations of the school system will support and align with student achievement and needs. <input checked="" type="checkbox"/> Goal Four: All stakeholders will work together to build a better school system.	
FINANCIAL IMPACT: There is no financial impact to the District.	
EXHIBITS: (List) Resolution Graphic Map Form Single Member Residence Areas Narrative Single Member Residence Area Map Forms Schools in Proposed Districts	
BOARD ACTION: ADOPTED	SOURCE OF ADDITIONAL INFORMATION: Dr. Katherine Blasik <i>KAB</i> 760-7342 Dr. Karen Knight <i>KAB</i> 765-6375
(For Official School Board Records' Office Only)	Name Phone

THE SCHOOL BOARD OF BROWARD COUNTY, FLORIDA
KATHERINE BLASIK, PH.D., EXECUTIVE DIRECTOR
RESEARCH AND EVALUATION *KAB*

Approved in Open Board Meeting on:

December 4, 2001

By:

Robert D. Parker

School Board Chairperson

RESOLUTION NO. 02-22

A RESOLUTION ESTABLISHING THE BOUNDARIES OF SCHOOL BOARD SINGLE-MEMBER RESIDENCE AREAS

WHEREAS, Section 230.061 (1), Florida Statute states that the school board members residence areas shall, as nearly as practicable, be equal in population, and;

WHEREAS, Section 230.061 (2) states that changes to school board members residence areas shall be made only in odd-numbered years and provided further, that no change which would affect the residence qualifications of any incumbent member shall disqualify such incumbent member during the term for which he or she is elected, and;

WHEREAS, the electorate approved a referendum on November 4, 1997 for the school board to be comprised of nine members, seven of whom are to be elected from a single-member residence area by electors residing in the single-member residence area only, and two of whom are to be elected at-large.

NOW THEREFORE, BE IT RESOLVED, pursuant to the provisions of Section 230.061, and Chapter 97-88, Florida Statutes, the school board does hereby establish seven single-member residence areas described by Broward County voter precincts (number/letter designation) for each single-member residence area in Exhibit "1A" (attached) and in graphic map form in Exhibit "1B" (attached) and made a part of this Resolution.

Given at Fort Lauderdale, Florida, this 4th day of December, 2001.

THE SCHOOL BOARD OF BROWARD COUNTY, FLORIDA

BY: Robert D. Luke
Chairperson

Attest: Frank Till
Superintendent of Schools

The School Board of Broward County, Florida

Meeting Date
12/17/91

Agenda Item Number
A-2

TITLE:
A RESOLUTION DETERMINING THE BOUNDARIES OF SCHOOL BOARD MEMBER RESIDENCE AREAS

REQUESTED ACTION:
School Board approval of a Resolution (Exhibit 1 - attached) to adopt School Board Member Residence Areas (Resdistricting Plan)

SUMMARY EXPLANATION AND BACKGROUND:
A review of the April 1, 1990 U.S. Census population confirms that the population, within the individual Board Member residence areas, is unevenly distributed.

Florida Statutes Ch. 230.061(1)(a) (Exhibit 2 attached) states that School Board Members residence areas "shall be equal in population as nearly as practicable," and F.S. Ch. 230.061(2) states that:

"....changes shall be made only in odd numbered years and provided further, that no change which would affect the residence qualifications of any incumbent member shall disqualify such incumbent member during the term for which he is elected."

EXHIBITS: (List)

Exhibit 1: Resolution
Exhibit 2: F.S. 1990 Chapter 230.061
Exhibit 3: Memo dated December 10, 1991

BOARD ACTION ADOPTED (For Official School Board Records' Office Only)	SOURCE OF ADDITIONAL INFORMATION Name: <u>Arthur Wittman</u> Phone: <u>7039</u>
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Prepared by: Lee A. Stepanchak, Director, Property Management
 Recommended and Approved by: Ray de la Feuilliez, Assoc. Superintendent, Facilities, Property Management & Maintenance
Virgil L. Morgan, Superintendent of Schools

DEC 17 1991

Approved in Open Board Meeting on: _____
 BY: Diana Wasserman, School Board Chairperson